West Middlesex University Hospital

Chelsea and Westminster Hospital
NHS Foundation Trust

# HEALTH MANAGEMENT BULLETIN
## 12 November 2026

## Quality and Safety

- **Lord's Committee Stage of the Health Bill** **NHS Alliance**
  Analysis of key themes in the amendments tabled to the Bill ahead of the start of its Committee Stage.

- **New NHS system to help doctors spot deteriorating children faster in emergency departments (EDs)** **NHSE**
  The NHS is rolling out an innovative early warning system for doctors and nurses in emergency departments (ED), to help spot and treat deteriorating child patients, faster.

- **What matters to patients: a GIRFT guide to chronic pain** **GIRFT**
  A new handbook supporting clinicians to have more effective conversations with patients living with chronic pain is now available on the GIRFT website.

- **Insulin: supporting safe self-administration for patients in the community – inequalities in technology and access to care** **HSSIB**
  This report is the fourth and final report in a series considering the self-administration of insulin by adults with diabetes mellitus (diabetes) in community settings. This report brings together shared learning from across the series and makes further safety recommendations.

- **NMC midwifery regulation strategy 2026–2030** **NMC**
  This strategy explains how the Nursing and Midwifery Council's midwifery function will contribute to public protection from September 2026 to March 2030. It sets a clear line from the NMC Corporate Strategy to five midwifery regulatory priorities which will inform the development and operationalisation of a phased implementation plan and governance framework.

- **Better data, safer lives: Improve data to prevent accidental deaths and injuries** **ROSPA**
  ROSPA are using Health Bill which is currently passing through Parliament as a way of raising the issue of unintended injury data quality within the government.

- **Expert panel: evaluation of the transition from child to adult health and social care services** **Health & Social Care Committee**
  This report highlights how young people, especially those with complex physical and mental health needs, are failed by services that abruptly change or cancel the support they need when they turn 16 or 18. It points towards redesigning systems to remove abrupt switches from children's to adults' services based on age.

- [Working together? Quality and safety in NHS and private hospitals] **University of Manchester**
  This report explores how NHS and private hospitals work together and what differences there may be in the quality and safety of care. It examines the implementation of the Paterson Inquiry recommendations.

- [Corridor care: what people are still telling us] **Healthwatch**
  Corridor care has put a huge strain on patient and relatives over the summer, according to our latest evidence. This testimony must shape how patients are cared for this winter and inform long-term solutions to tackle this unacceptable practice.

- [Rebuilding trust in the CQC: regulation survey 2026] **NHS Alliance**
  This report presents findings from the NHS Alliance's first governance and regulation survey, which demonstrate the scale of the challenge facing the Care Quality Commission's (CQC's) new leaders.

- [Patients left stuck in hospital 'for weeks' as health and social care system delays pile pressure on NHS ahead of winter] **RCP**
  A new Royal College of Physicians survey has revealed that three in four physicians reported delays in discharging patients, with difficulties accessing social care placements, rehabilitation support and safe housing among the leading barriers. The RCP warns that these problems will place further pressure on hospitals this winter.

**HQIP**

- [Pleural procedures – Care for adults who underwent a chest drain insertion or pleural aspiration]
- [Vascular care – State of the Nation report]
- [Stroke care – State of the Nation report 2025-26]
- [Paediatric diabetes – Workforce Spotlight Audit 2024/25]
- [Child Death Review data release 2026]

## Service Improvement/Redesign

- [Leading digital integration for better health and wellbeing] **LGA**
  This paper brings together evidence on digital and data integration in health, wellbeing and social care and identifies key opportunities for local authorities and central government to work in partnership to advance the digital ambitions set out in the NHS 10 -Year Health Plan, alongside wider public sector digital reform.

- [Getting the best from NHS groups] **NHS Alliance**
  With clinically-led service strategy and clear direction, the group model remains a valuable option within the diverse NHS landscape, write Sir David Dalton.

- **Integrated health organisations (IHOs): what can the NHS learn from UK and international evidence? Health Foundation**
  This briefing finds the evidence of the effectiveness of IHO-style models internationally to be limited and mixed.

- **Piloting SMART: a new approach to provide promising medicines to NHS patients sooner NICE**
  People should be able to access promising new treatments as quickly as possible, while still being confident that decisions are based on strong evidence and make the best use of NHS resources.

- **Proactive care for patients at greatest risk of avoidable hospital admission – changes to the 2026/27 Network Contract DES NHSE**
  NHS England ha published a variation to the Network Contract Directed Enhanced Service (DES) which supports primary care networks (PCNs) to provide proactive care for patients at greatest risk of avoidable hospital admission during winter 2026/27.

- **Neighbourhood care model set to transform homecare services across England NHE**
  Thousands of people receiving care at home could soon benefit from more familiar carers and better continuity of support under new government plans to reorganise social care around local neighbourhoods.

- **Devolution and health: from why to how Health Foundation**
  As Mayoral strategic authorities take on a more significant role, what will enable them to use their growing responsibilities effectively?

- **EM Matters: Improving virtual ward management in Same Day Emergency Care RCEM**
  From a virtual ward list containing more than 400 patients to the introduction of differentiated pathways and automated reporting, this article explains how a series of practical changes helped improve follow-up, workflow and patient safety within Same Day Emergency Care (SDEC).

- **Critical care outreach – the emergency department journey (case study) NHS Employers**
  Royal Glamorgan Hospital improved access to critical care outreach in the emergency department, providing timely support for seriously unwell patients as well as the staff caring for them.

## Patient Experience

- **Accessible healthcare in a digital NHS All-Party Parliamentary Group on Eye Health and Visual Impairment**
  Thomas Pocklington Trust (TPT) is calling for greater accessibility across digital NHS services following the publication of a new parliamentary report

revealing the difficulties blind and partially sighted people face when using the NHS app.

- **Under 16 Cancer Patient Experience Survey 2025: national report (quantitative) NHSE**
  Developed in 2020, the Cancer Experience Survey aims to understand the experiences of cancer and tumour care among children and their parents/carers. The results will help improve children's cancer services across England.

- **Patient and Public Involvement and Engagement Plan 2026-2030 MHRA**
  This plan sets out the MHRA's approach to place meaningful involvement and engagement at the heart of the agency's work for 2026-2030.

## People Management

- **Equality, diversity and inclusion: targets, progress and priorities GMC**
  This report outlines the progress the GMC have made against targets to eliminate disproportionate employer fitness to practise referrals by the end of 2026 and inequality and unfairness in medical education and training by 2031. It also covers the target to improve the representation, progression and inclusivity of ethnic minority staff at the GMC by 2026.

- **Yes, You Can campaign improves nurse career progression (case study) NHS Employers**
  Learn how Bristol NHS Trust's Yes, You can campaign supports nurses and midwives from ethnic minority backgrounds to progress their careers.

- **Supporting our NHS people experiencing stress NHS Employers**
  Developed with our health and wellbeing leads, to help you support people experiencing stress.

- **Safe recruitment in the NHS: fraud prevention NHS Employers**
  Information and guidance about the essentials and recommendations for safe recruitment practices within NHS organisations.

## Research and Innovation

- **NHS delivers one million more scans as new technology speeds up cancer diagnosis NHE**
  Patients across England are seeing faster access to cancer diagnoses after the NHS delivered an additional one million CT and MRI scans, supported by a major expansion in diagnostic equipment and the rollout of advanced AI technology.

- **UKRI launches faster, easier-to-use Gateway to Research UKRI**

A new version of Gateway to Research (GtR), UK Research and Innovation's (UKRI) free public database of the research and innovation it funds, is now live.

- **NHS App not accessible finds blind and partially sighted - APPG report** **UKAuthorITy**
  Only 3.1% of blind and partially sighted people rate the NHS App as fully accessible, and just over half consider it not accessible or only slightly accessible, according to a report by the All-Party Parliamentary Group (APPG) on eye care.

- **Annual clinical trials report 2026** **ABPI**
  This eighth annual publication of the Association of the British Pharmaceutical Industry's (ABPI's) clinical trials report provides an assessment of where positive progress has been made, where performance remains off-track, and the changing international competition which is influencing the placement of globally mobile trials.

- **Leeds teams pioneer world-first radiotherapy planning breakthrough for cancer patients requiring repeat treatment** **NHE**
  A patient at Leeds Teaching Hospitals NHS Trust has become the first person in the world to receive radiotherapy planned using groundbreaking reirradiation software tools developed through a decade-long collaboration between NHS clinicians, university researchers and industry partners.

- **Investigational treatments for lung cancer, Huntington's disease and Alzheimer's gain Innovation Passports through the Innovative Licensing and Access Pathway** **MHRA**
  Three innovative medicines with the potential to meet unmet needs in lung cancer, Huntington's disease and Alzheimer's disease have been given Innovation Passports, the Medicines and Healthcare products Regulatory Agency (MHRA) announced today.

## Artificial Intelligence (AI)

- **AI is impacting all corners of healthcare, not least the clinical workforce** **Healthcare IT News**
  New research from HIMSS Market Insights offers perspectives from clinical leaders worldwide. It finds enthusiasm for AI innovation, ongoing challenges around trusted adoption, and cautious optimism on boosting productivity and reducing burnout.

- **Three takeaways from our 2026 AI in the NHS Summit** **Health Foundation**
  Alex Lawrence shares her reflections on an AI summit.

- **United Kingdom-Norway Joint Statement of intent on Artificial Intelligence** **Cabinet Office**

A joint statement by the UK and Norway to deepen cooperation on AI, including compute, defence, AI security, and international governance.

## Leadership

- **Out of Office with Ben Morrin (podcast) NHS Employers**
  In this new podcast series, chief executive, Ben Morrin, takes NHS leaders back to the places that shaped their careers and lives, uncovering candid stories and practical insights you won't hear in a traditional interview.

## Finance

- **Budget 2026: what has the Chancellor changed? (podcast) IFS**
  What has the Budget changed? IFS economists consider the announcements, higher borrowing and the difficult choices ahead on taxes and public spending.

- **What does the Autumn Budget 2026 mean for the NHS, health and adult social care? King's Fund**
  If you look through the detailed Budget documents and add them all up, there is a surprisingly large number of small announcements for the health and care system – in keeping with the 'every day small fixes' vibe of the overall government. Step back from the detail though and three themes emerge: high hopes, big calls and tough choices.

- **The NHS budget and how it has changed King's Fund**
  What is the NHS budget and how is it funded? Find out in our nutshell.

- **Autumn Budget briefing 2026 International Longevity Centre UK (ILC-UK)**
  This ILC briefing responds to the 2026 autumn budget, asking how it helps us to prepare for an ageing society and highlighting where ILC would like to see more progress.

- **NHS finances: the perilous road ahead Health Foundation**
  This blog explores the state of NHS finances and what role productivity can play.

- **Restructuring of Integrated Care Boards NAO**
  This report examines the reforms to ICBs, including progress in changing their size, role and functions, the progress and impact of ICB consolidation and staff reductions, and DHSC's oversight of whether objectives of the ICB reforms are being met.

- **A new focus on prevention spend: what needs to happen next? Health Foundation**

A new category of ring-fenced public spending has the potential to transform how government makes decisions to better support the nation's health.

## Climate

- **Hotter summers, hidden harms: climate change and the mental health strategy for England** **Centre for Mental Health**
  This briefing paper summarises what we know about the risks of extreme heat for people with severe mental illness and sets out options for policymakers in England to prepare for and respond to them.

- **New disclosures reveal how climate change could affect public services and infrastructure** **NAO**
  A new report by the National Audit Office (NAO) examines the government's response to climate-related risks and the strength of its sustainability reporting. It reveals how climate change could have serious consequences for public services and infrastructure, and a mixed picture of the government's resilience.

- **Six climate and health actions could save 1.6 million lives and deliver trillions in benefits each year** **WHO**
  Six proven climate and health measures could save 1.6 million lives a year while delivering trillions of dollars in economic and fiscal gains, according to a new World Health Organization (WHO).

## Information Management

- **What's happening with the NHS Federated Data Platform?** **House of Commons Library**
  The government must decide by December 2026 whether to extend its contract with suppliers that provide the NHS Federated Data Platform.

## Public Health

- **DHSC and NHSE must protect ICB capacity and capability to deliver long-term improvements in population health** **NAO**
  Integrated Care Boards (ICBs) have restructured, made redundancies and developed new operating models at pace to meet NHSE saving targets, but it is not clear yet it they have retained the necessary skills and capacity for effective strategic commissioning deliver, according to a new NAO report.

- **Premature mortality: how education, occupation and deprivation shape inequalities** **Health Foundation**
  This analysis examines the part that socioeconomic factors, education level, occupation-type and area-based deprivation play in premature mortality.

## Annual Reports & Statistics

- Avoidable mortality in England & Wales: 2025
- Obesity indicator – Nov 2026
- End of life care indicator – Nov 2026
- Mortality rates indicator – Nov 2026
- International comparisons of preventable risk factors
- Deprivation and access to planned surgery indicator – Nov 2026
- Smoking and vaping indicator – Nov 2026
- Alcohol-related harm and drinking behaviour indicator – Nov 2026
- Deaths related to drug poisoning in England and Wales: 2025 registrations
- Chief Medical Officer's annual report 2026: health in rural areas and small towns
- Local health: November 2026 update
- NHS injury costs recovery scheme: amounts collected April 2026 to March 2027
- Life in the UK: England 2026
- Cancer Registration Statistics, England, 2024
- Weekly all-cause mortality surveillance (week 45 2026 report, up to week 41 2026 data)

## Bulletins

- Medication Safety Update, October 2026
- SPS Spotlight, October 2026
- NHS Race and Health Observatory Autumn Newsletter

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