



HEALTH MANAGEMENT BULLETIN

4th June 2026

Quality and Safety

- [**We know it when we feel it – but what exactly is ‘outstanding’ care?**](#)
King’s Fund
We know it when we receive it. But defining what exactly constitutes ‘outstanding’ care is surprisingly difficult. Lillie Wenzel reflects on The King’s Fund’s mission to do just that.
- [**What's in the new Health Bill?**](#) **Nuffield Trust**
This briefing explores how changes in the Health Bill will affect the way health care in England is run.
- [**One-hour cheek swab test could transform stroke care at Nottingham hospitals**](#) **West Bridgford Wire**
Nottingham University Hospitals (NUH) has become one of a handful of hospitals across the UK to implement a rapid genetic test which could dramatically improve outcomes for thousands of stroke patients in the future.
- [**New NMC accelerates change and improvement, five months on from 2024/25 PSA review**](#) **NMC**
In its annual review of the Nursing and Midwifery Council’s (NMC) performance from 1 January to 31 December 2025, the Professional Standards Authority (PSA) recognised that the regulator has taken ‘a number of significant steps to understand the issues within the organisation and to improve its operational performance’.
- [**Investigation report - Electronic prescribing and medicines administration: procurement and safety learning in acute hospitals**](#)
HSSIB
This report looks at electronic prescribing and medicines administration (ePMA), which are digital systems used to prescribe and record the medication: given to a patient, or due and not given to a patient. In particular it focuses on procurement of new ePMA functionality and/or upgrades of existing ePMA functionality and how patient safety learning related to ePMA is identified and shared across the healthcare system.
- [**Use of injectable medicines for multiple doses**](#) **SPS**
Using injectable medicines for multiple doses increases the risk of contamination, error and patient harm. This article aims to inform professional judgement in clinical practice.



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- [20,000 fewer A&E visits a year thanks to single patient record](#) **DHSC**
NHS modernisation bill will introduce the single patient record, resulting in safer, more co-ordinated care for patients.
 - [Principles to support anti-racism in midwifery and nursing education and practice](#) **NMC**
These anti-racism principles set out some of the ways educators, organisations, registrants and employers can address concerns around inequities in care and racism across health and social care practice, education, and regulation.
 - [Nursing and Midwifery Council: periodic review 2024/25](#) **Professional Standards Authority**
This report covers the PSA's assessment of the NMC's performance during the period 1 January-31 December 2025. Due to the publication date of this report, approximately five months after the end of the review period, we do at times refer to work that has been undertaken by the NMC since 31 December 2025.
 - [Lord Mann review on antisemitism and other forms of racism in the NHS](#) **DHSC**
An urgent review led by Lord John Mann examining how the NHS, including employers and UK health regulators, identify, report and respond to antisemitism and other forms of racism.
 - [Lord Mann's recommendations to tackle antisemitism accepted](#) **DHSC**
Government to act on Lord Mann's report about tackling racism and antisemitism in the NHS.

Service Improvement/Redesign

- [Digital modelling should be at the heart of fixing hospital discharge](#) **Digital Health**
The technology to address delayed discharge must be used in a coordinated, system-wide way, write Christos Vasilakis, founding director of the Centre for Healthcare Innovation and Improvement, and Dr Zehra Onen Dumlu, research assistant at the University of Bath.
- [What we learned as an ICS – and why we need to 'softwire' our future local health and care systems](#) **King's Fund**
As the NHS and local government embark on yet more structural reform, Susannah Howard shares the learning from ten years of system working in Suffolk and North East Essex.
- [From legislation to delivery: will devolution improve health outcomes?](#) **Health Foundation**



A look at the opportunities created by the English Devolution and Community Empowerment Act and what will be required to realise its full potential.

- [Can community health teams reduce preventable hospitalisations?](#) IFS
Originally published in VoxDev, this comment looks at the effect of community health teams on health outcomes in low- and middle-income countries.
- [Parliamentary briefing: Second reading of the health bill](#) NHS Alliance
An overview of the six areas where the NHS Alliance is most likely to propose amendments.
- [Explaining the Health Bill \(NHS Modernisation Bill 2026\): what does it mean for health and care?](#) King's Fund
In this explainer examines what the Health Bill 2026 could mean for the NHS, patients and the wider health and care system, and set out what The King's Fund believes should happen next.

Training and Development

- [Doctors and dentists in training terms and conditions \(England\) 2016 – Version 14 June 2026](#) NHS Employers
Version 14 (June 2026) TCS for NHS doctors and dentists in training. Including exception reporting reforms.

People Management

- [Updates coming to guidance on single-sex spaces](#) NHS Employers
Read about the revised Equality and Human Rights Commission's (EHRC) draft Code of Practice and what it means for employers.
- [Beating burnout in the NHS](#) NHS Employers
Guidance on the increasing issue of staff burnout in the NHS and how and why trusts must take action to address it.
- [NHS, Heal Thyself! The avoidable cost and impact of sickness absence in the NHS](#) Policy Exchange
This report finds that sickness absence in the NHS has reached unsustainable levels at rates nearly three times higher than the private sector.
- [Sustaining excellent staff experience at Frimley Health \(case study\)](#) NHS Employers
Frimley Health improved staff experience by focusing on key priorities, strengthening recognition, wellbeing and employee voice.



Patient Experience

- [**NHS physiotherapy: what people are telling us**](#) **Healthwatch**
As the demand for physiotherapy grows, people are telling us about long waits for care, remote-only support and confusing referrals routes. Read their stories, and what needs to change to boost this vital area of NHS care.
- [**The Health Bill: Protecting Patient Voice in the NHS and Social Care**](#) **National Voices**
This briefing explores how the Health Bill could weaken independent patient voice and accountability by transferring Healthwatch functions into NHS and government structures.

Finance

- [**Health Bill: ICBs as strategic commissioners - fact sheet**](#) **DHSC**
This fact sheet outlines how integrated care boards (ICBs) will focus on their role as strategic commissioners of local health services.
- [**Very senior managers pay award**](#) **NHS Employers**
The government has announced a 3 per cent pay rise for NHS senior managers for 2026/27.

Climate

- [**A well-adapted UK**](#) **Climate Change Committee**
This report sets out climate risks, actions, and enablers across 14 key systems including health, land, and the economy.

Public Health

- [**Building the preventative state**](#) **Re:State**
This paper is informed by a series of roundtable discussions with senior figures in central government, local government, and frontline public services about the challenges and opportunities from better prevention. It discusses their experiences and reflections about what good looks like, and how to work together to build a preventative State.

Research and Innovation

- [**£11.6m workforce investment to support clinical trial setup and delivery**](#) **NIHR**
The NIHR has announced a £11.6m investment to bolster the UK's pharmacy, radiography and nursing research workforce.



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- **[The Risk of Standing Still: Governing AI in Health Systems Under Pressure](#) Tony Blair Institute for Global Change**
This paper considers how governments should weigh the risks and benefits of adopting AI in health when health systems everywhere are struggling to meet people's needs. It proposes a framework for assessing new health technologies against current practice, focusing on comparative risk.
 - **[Is the NHS ready for the AI-powered patient?](#) King's Fund**
The NHS is under pressure. A mismatch in care needs and care capacity has created long waits, undetected care needs and overburdened staff who are pressured to make quicker decisions. At the same time, there is a growing wave of direct-to-consumer health innovation. Weight-loss drugs, AI health companions, home diagnostics and private care options are increasingly available. These developments are reshaping people's relationship with their own health and care experiences and, by extension, how they relate to the NHS.
 - **[Curb your enthusiasm: what does the evidence tell us about using AI in radiology diagnostics?](#) Nuffield Trust**
With hopes for the far-reaching impact of artificial intelligence (AI) on health care remaining as strong as ever. The NIHR Rapid Service Evaluation Team have conducted a review of the literature on the role of AI in radiology.
 - **[Nottingham–Nepal research partnership targets global lung health](#) NHE**
A pioneering collaboration led by the National Institute for Health and Care Research (NIHR) Nottingham Biomedical Research Centre (BRC) is helping to tackle one of Nepal's most pressing public health challenges: poor lung health driven by pollution, smoking, and indoor biomass fuels.
 - **[Major expansion of research and treatment for prostate cancer](#) DHSC**
Government announces over £20 million to improve prostate cancer research and treatment, including improving access to a major trial for Black men.
 - **[£18m boost to expand prostate cancer trial access for Black men](#) NIHR**
Thousands more Black men across the UK will be invited to take part in a major prostate cancer screening study under a new Government-backed funding package. The funding will improve diagnosis and tackle health inequalities.

Annual Reports & Statistics

- **[CQC Annual report and accounts 2024/2025](#)**
- **[The NHS workforce in numbers](#)**
- **[Health of the region data explorer](#)**
- **[NHS Vacancy Statistics England, April 2015 - March 2026](#)**



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- [Weekly all-cause mortality surveillance \(week 22 2026 report, up to week 18 2026 data\)](#)
 - [Delayed discharges from hospital](#)

Bulletins

- [SPS Spotlight, May 2026](#)
- [Emergency department bulletin: 24 May 2026](#)

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