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# HEALTH MANAGEMENT BULLETIN

## 18<sup>th</sup> June 2026

### Quality and Safety

- **[‘No man’s land’: the experience of patients at the interface between health and social care](#) King’s Fund**  
Patients can fall into a ‘no man’s land’ between health and social care, where poor coordination, fragmented services and unclear responsibility lead to gaps, delays and poorer experiences.
- **[Piloting, testing and evaluation of new assessment method](#) CQC**  
The assessment approach is critical to restoring credible and consistent regulation that supports providers to improve and assures people that they are receiving safe, high-quality care.
- **[The state of emergency care in England](#) RCEM**  
The estimated number of deaths linked to long waits in Emergency Departments across England has surged almost tenfold over the past decade. according to new analysis by the Royal College of Emergency Medicine’s (RCEM) ‘State of Emergency Medicine in England’ report, which conservatively estimates that there were 15,860 excess deaths associated with long waiting times in English EDs in 2025.
- **[The Single Patient Record: Keep an eye on the prize](#) NHS Alliance**  
The new chief executive of The NHS Alliance says the government’s proposed Single Patient Record (SPR) for the NHS offers the prospect of swifter, safer, more effective care, but a major task lies ahead in winning the trust of staff and patients to ensure its success.
- **[Statement on the Supreme Court’s judgment on deprivation of liberty](#) CQC**  
On 2 June 2026, the Supreme Court handed down its judgment in A Reference by the Attorney General for Northern Ireland. The Supreme Court judgment is a significant development in case law. The judgment establishes a new approach to establishing whether a person may be deprived of their liberty.
- **[Building long term safety awareness across healthcare facilities through OSHA training](#) NHE**  
Healthcare facilities operate in environments where staff constantly move between patient care, technical systems, administration, and emergency response activities. This daily activity creates safety considerations extending beyond direct clinical treatment, and many organisations therefore rely on



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structured OSHA training programmes to support workforce preparedness across clinical and operational departments.

- [\*\*Waiting matters: bringing down NHS waiting lists is important but so is the experience of waiting\*\*](#) **King's Fund**  
Margot Kuylén and Dan Wellings consider the results of the Health Insight Survey and find that while waiting times have improved, for many the experience of waiting hasn't.
- [\*\*Strengthening the backbone: reimagining NHS diagnostics in England\*\*](#) **Magentus**  
This report sets out recommendations for how diagnostic services can evolve to become more connected, resilient and better equipped to support patients and clinicians in the years ahead.
- [\*\*NHS Oversight Framework 2026/27\*\*](#) **NHSE**  
This framework describes NHS England's approach to oversight of integrated care boards, NHS trusts and foundation trusts.
- [\*\*Delivering the National Cancer Plan\*\*](#) **Public Policy Projects**  
Public Policy Projects (PPP) has partnered with Amethyst Radiotherapy UK to launch a new report, Delivering the National Cancer Plan. The publication highlights the gap between ambitious policy goals and frontline realities, addressing systemic needs in areas such as workforce capacity, sustainable funding, and IT infrastructure.
- [\*\*Changes to the definition of deprivation of liberty\*\*](#) **DHSC**  
Update following the Supreme Court judgment on 2 June 2026 clarifying the definition of the deprivation of liberty.
- [\*\*Patient safety and diabetes\*\*](#) **HSSIB**  
This blog shares learning from insulin safety investigations. It highlights how a system-focused approach to safety in diabetes services and associated insulin management can prevent harm and support patients, families and NHS staff.
- [\*\*New major review to tackle barriers in dementia care\*\*](#) **NHS Race & Health Observatory**  
Long standing barriers that prevent Black, Asian and ethnic minority communities from accessing timely NHS dementia care and support will be examined as part of a new major review.
- [\*\*Failure demand: the hidden work holding back NHS productivity\*\*](#) **Health Foundation**  
A new report by the Strategy Unit shows how understanding failure demand can shape action to improve productivity.
- [\*\*Patient safety across regional care pathways: learning from an HSSIB investigation pilot\*\*](#) **HSSI**



This report is for provider organisations, integrated care boards, and specialised commissioners that may be involved in the delivery and commissioning of care pathways across regions in England. It draws on learning from the rapid response investigation pilot and wider learning from HSSIB investigations and other relevant sources.

- **[Patient safety risks across regional care pathways](#) HSSIB**  
HSSIB has flagged patients safety risks across regional care pathways, warning that unclear roles, limited oversight and inconsistent information sharing can limit how risks are identified and managed across NHS organisations.
- **[Falling nurse numbers leave people with learning disabilities behind](#) RCN**  
A decline in the number of learning disability nurses in the UK has led to vulnerable people receiving a level of care that often fails to adequately take into account their needs, an RCN report has found.
- **[Gradual improvements in care for older patients UK A&Es but 4 in 5 older patients still not receiving rapid delirium screening](#) RCEM**  
Improvements have been made in the standard of clinical care older people receive in Emergency Departments (EDs) – but greater resources for specialists and screening are still needed.

#### HQIP

- **[Respiratory care – State of the Nation 2026 report](#)**
- **[Adults with a learning disability when admitted to hospital acutely unwell](#)**
- **[Perinatal Mortality Surveillance – State of the Nation report](#)**
- **[Dementia – Survey of Memory Assessment Services](#)**
- **[Ovarian cancer – State of the Nation report](#)**

#### Service Improvement/Redesign

- **[Housing and health in local strategic health planning](#) DHSC**  
Findings from a national review of how housing features in local strategic health planning documents in England.
- **[Case study: Joining up services for people facing multiple disadvantage](#) Policy Lab**  
Policy Lab worked with MHCLG's Changing Futures programme to shape services around the lived experience of people facing multiple disadvantage.
- **[Advanced Foundation Trust Programme policies and guides](#) NHSE**  
This page contains the policy framework underpinning the Advanced Foundation Trust Programme, alongside a guide for applicants that offers practical information for trusts seeking to apply.



- **[Health Bill: Committee Stage briefing](#) Nuffield Trust**  
The Health Bill proposes the largest NHS structure since 2012 alongside historic changes to how patient data is used, raising important questions about centralisation, public trust and how disruptive change can be managed. This briefing sets out analysis and suggests questions and amendments for MPs as the Bill enters committee.

## People Management

- **[Guidance on recognition of experience gained outside of the NHS](#) NHS Employers**  
This guidance supports employers in England on the recognition of experience gained outside of the NHS, both in the UK and internationally.
- **[Urgent action needed to protect NHS staff amid rising harassment, discrimination and abuse](#) NHS Alliance**  
Sir Ciarán Devane, the new chief executive of The NHS Alliance, has warned that staff from diverse backgrounds feel particularly under threat at present.
- **[Menopause and the workplace](#) NHS Employers**  
Information on how menopause can affect people at work and practical guidance for employers on how to improve the workplace environment.
- **[Advice for newly qualified prescribing pharmacists](#) GPhC**  
The General Pharmaceutical Council (GPhC) has published advice to support newly qualified prescribing pharmacists ahead of the first cohort joining the register.
- **[Rotherham NHS Trust secures accreditation for anti-racism work](#) NHE**  
The Rotherham NHS Foundation Trust has been awarded Bronze accreditation under the North West Race Equity Assembly Anti-Racism Framework, marking a significant step forward in its efforts to tackle racism and improve experiences for both staff and patients.
- **[Government offer to resident doctors: June 2026](#) DHSC**  
Formal offer to the BMA resident doctors committee to resolve the current dispute with resident doctors.

## Patient Experience

- **[Understanding health experiences of patients who speak English as an additional language](#) The Patients Association**  
This report contains feedback from focus groups we ran across six language backgrounds – Arabic, Bengali, Portuguese, Punjabi, Romanian and Urdu – and research on those who speak English as an additional language, highlighting the numerous barriers to care that they face.
- **[The future of patient voice](#) Patient Experience Library**



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In June 2025, the government announced plans to close Healthwatch England and the network of 153 local Healthwatch organisations. This report looks at what can be learnt from the Healthwatch model.

## Public health

- [Healthy ageing: what can England learn from Japan and Sweden about meeting the challenge of an ageing society?](#) **King's Fund**  
Demographic ageing is one of the most important challenges facing developed countries in the 21st century. How England can respond to these challenges, particularly in terms of its health and care system, is the focus of this report.
- [State of Healthy Ageing in Europe](#) **ILC**  
This report explores the extent to which the EU is ageing healthily and investing in key preventative strategies to support healthier lives.
- [The broken plate 2026: the state of the nation's food system](#) **Food Foundation**  
This report documents the health of the UK food system, how it impacts our lives, and what must change to ensure healthy and sustainable diets are available and affordable to everyone.
- [Understanding and addressing immunisation inequities toolkit](#) **UKHSA**  
A toolkit to support local and regional stakeholders to understand and act on immunisation inequities in the populations they serve.

## Sustainability

- [NHS England Net Zero Supplier Roadmap – April 2027 milestone requirements](#) **NHSE**  
Guidance to ensure suppliers and buyers have clarity on what is required to prepare for compliance with and support for delivery of the NHS England Net Zero April 2027 milestone requirements.

## Bulletins

- [SPS Medication safety update – May 2026](#)

## Annual Reports & Statistics

- [Provisional publication of Never Events reported as occurring between April 2025 and March 2026](#)
- [NHS activity tracker – 18 June 2026](#)
- [NHS Performance dashboard – May 2026](#)
- [A&E attendances and emergency admissions: May 2026](#)
- [Corridor care: urgent and emergency care daily situation reports, May 2026](#)



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- [Diagnostic waiting times and activity: April 2026](#)
  - [Integrated urgent care aggregate data collection: April 2026](#)
  - [Mixed sex accommodation breaches: April 2026](#)
  - [Provisional monthly Hospital Episode Statistics for admitted patient care, outpatient and accident and emergency data: April 2025 - March 2026](#)
  - [Referral to treatment waiting times statistics for consultant-led elective care: April 2026](#)
  - [Timeliness of acute hospital discharges \(discharge ready date\): April 2026](#)
  - [Waiting times for suspected and diagnosed cancer patients: April 2026](#)
  - [Ambulance quality indicators - clinical outcomes: January 2026](#)
  - [Ambulance quality indicators - systems indicators: May 2026](#)

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The Patricia Bowen Library & Knowledge Service  
West Middlesex Hospital  
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