HEALTH MANAGEMENT BULLETIN
14th December 2023

Quality and Safety

- **[Elective care waiting lists: can you make them fair? (podcast)](#) King's Fund**
  In this podcast, Ruth Robertson explores how the NHS elective care waiting list can be managed in a way that improves health equity.

- **[Our new assessment approach: update December 2023](#) CQC**
  The CQC have rolled out the new assessment framework in our South region and with 'early adopter' providers that volunteered to take part.

- **[NHS must protect and build public's trust in its ability to safely handle health data, report argues](#) Health Foundation**
  A new report from the Health Foundation has found that government and the NHS must do more to improve public trust in how the health service handles data, as it faces public scrutiny following the award of the £330m contract for the Federated Data Platform.

- **[New NHS software to improve care for millions of patients](#) NHSE**
  The NHS will roll out new software from spring next year to deliver better joined-up care for millions of patients, help tackle waiting lists and reduce hospital discharge delays.

- **[Next day briefing: Learning Disabilities Mortality Review report 2022](#) NHS Providers**
  This briefing summarises the annual learning disabilities mortality review and the NHS England's Action from Learning Report 2022-23.

- **[MBRRACE-UK Perinatal Confidential Enquiry: A comparison of the care of Asian, Black and White women who have experienced a stillbirth or neonatal death](#) MBRRACE-UK**
  This report compares the care of Asian, Black and White women who have experienced a stillbirth or neonatal death.

- **[Maternal mortality rates in the Black community](#) House of Lords Library**
  Black women were at a greater risk of maternal mortality the UK during 2018-20 when compare to white women, according to recent findings. The underlying causes of this disparity remains a complex picture. This briefing looks at the latest research findings, as well as a recent parliamentary report on Black maternal health and the government's response.

- [**How to solve a problem like hospital discharge**](#) **King's Fund**
  In this blog, Alex Baylis explores the balance between involvement in decision making and moving at pace.

- [**Patient safety boost as medical associates to be regulated**](#) **DHSC**
  The Government is to lay legislation this week to begin process of regulating physician associates and anaesthesia associates through the General Medical Council (GMC).

- [**Integrating Environmental Sustainability into the Quality and Safety Agenda: Early Lessons Learned**](#) **IHI**
  Climate change has an impact on all six dimensions of health care quality.

- [**Global regulators strengthen efforts to ensure continuous availability of safe and high-quality medicines**](#) **EMA**
  Close collaboration between medicines regulators worldwide is paving the way towards the development of a global Pharmaceutical Knowledge Management System (PQ KMS).

- [**Fuller Independent Inquiry report published**](#) **NHS Employers**
  Phase one of the Fuller report has been released, with phase two expected in 2024.

- [**Are A&E waiting times bad because too many people are going there who don't need to?**](#) **NHS Confederation**
  A&E departments are undoubtedly under great pressure. Is it simply down to who's going or are there wider problems?

Finance

- [**Investing to save: the capital requirement for a more sustainable NHS in England**](#) **NHS Confederation**
  Exploring why capital investment is key to boosting productivity and transforming long-term care.

- [**Three key questions about funding in England**](#) **Health Foundation**
  This analysis from the REAL centre explores the latest care funding figures for England, including how much funding has been committed, how it compares to historical levels and how it stacks up.

- [**Would charging patients for missed appointments help fund the NHS?**](#) **NHS Confederation**
  Would charging £10 for missed appointments help or hinder the NHS and the people it's here to serve?

Service Improvement/Redesign

- **[How can we improve partnerships between healthcare providers?](#) NIHR**
  Effective collaborations between healthcare providers can improve quality of care and resolve staffing issues. New research highlighted the key components of successful collaborations.

- **[Partnering with purpose How integrated care systems and industry can work better together](#) NHS Confederation**
  This report explores how ICSs and industry can work in partnership to solve the challenges facing health and care.

- **[Integrated care partnerships: driving the future vision for health and care](#) NHS Confederation**
  This report takes an in-depth look at the role of integrated care partnerships and what lies ahead.

- **[Improvement is more than an add on or 'nice to have' at system level (podcast)](#) NHS Confederation**
  Sam Allen and Penny Pereira on improvement at system level, the untapped potential and the power of community.

- **[Trust partner members: navigating the complexities of system working](#) NHS Providers**
  This long-read explores the experiences of trust partner members, giving a crucial insight into how systems working is progressing and how ICBs are functioning.

- **[High-tech NHS trust aims to transform patients' care with data](#) The Times**
  This week the NHS announced that the US technology company Palantir had been awarded a £330 million contract to run a data platform, joining up information held on different systems across the health service in England.

Leadership

- **[Supporting nursing and midwifery leaders to ensure the best possible care](#) NMC**
  The NMC has launched a new campaign supporting nursing and midwifery leaders, and their teams, to deliver the safe high-quality care in line with the NMC's standards that people have the right to expect.

People Management

- **[NHS retention drive expanded across the country with thousands fewer staff leaving frontline roles](#) NHSE**

Thousands fewer staff left the NHS last year, thanks to a major new retention programme which is now being expanded across the country.

- **Enhancing Doctors' Working Lives report 2023** NHS Employers
  NHS England has published the 2023 Enhancing Doctors' Working Lives (EDWL) report.

- **Medical associate professions** NHS Employers
  Information about the medical associate professions (MAPs), what the roles are, how they work, regulation and resources to support employers.

- **Retention in the NHS: board pack** NHS Employers
  This PowerPoint slide pack provides key facts, employer responses and resources for leaders to support strategic planning to retain the NHS workforce.

- **Retention in the NHS: employer briefing** NHS Employers
  Guidance highlighting some of the key actions employers can take to improve staff retention.

- **Retention and attraction: a visual model** NHS Employers
  This downloadable infographic highlights the key ways that advocating a positive experience for staff supports retention and attraction in the NHS.

- **Learning from NHS staff mental health and wellbeing hubs: Principles for staff mental health provision** BPS
  This report seeks to capture key learnings from the establishment of NHS staff mental health and wellbeing hubs. It aims to support health and care leaders when they make crucial decisions about future investment in local staff mental health and wellbeing services, as demand for dedicated help continues to rise.

- **New guidance clarifies freedom of expression for nursing and midwifery professionals** NMC
  The Nursing and Midwifery Council (NMC) has published updated guidance on freedom of expression.

- **The impact of redeployment on nurse wellbeing, engagement and retention** NHS Employers
  Hear about the findings of the nurse redeployment study as well as key recommendations to support future improvements.

- **Is immigration harming the NHS?** NHS Confederation
  The NHS workforce come from overseas as well as the UK. Is that a bad thing?

- **Supporting our NHS people experiencing stress** NHS Employers

Developed with health and wellbeing leads, this page provides information to help support people experiencing stress.

Population Health

- **Transforming health and wellbeing services through population health management** NHS Confederation
  This report explores the practical shifts towards population health and population health management approaches.

- **One hundred not out: a route map for long lives** ILC
  This report sets out the challenges facing communities in an ageing world and includes a mix of next-step solutions, bolder ideas, and international examples that we believe could work to tackle them. The full *One hundred not out* report is broken down into 11 chapters, each of which relates to a certain challenge our increasing life span will pose for government, industries, our society and individuals.

- **State of ageing 2023** Centre for Ageing Better
  This report paints the most detailed picture yet of the older population in England, using data from a variety of sources, including Census 2021.

Annual Reports & Statistics

- **NHS Winter Watch 27 Nov-3 Dec 2023**

Acknowledgements: This bulletin has been reproduced from the online Current Awareness Service for Health.

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