HEALTH MANAGEMENT BULLETIN
14ᵗʰ September 2023

Quality and Safety

- **Are strikes by health care staff impacting NHS waiting lists?** **Nuffield Trust**
  Much has been said recently about the impact of strikes by health care staff on the recovery of planned hospital care in England, Sarah Scobie takes a closer look at what we know and don't know about how much the strikes are to blame for the growing waiting list.

- **Ethnic inequalities in mortality in England: a complex picture requiring tailored, evidence-based responses** **King's Fund**
  The latest data on ethnic differences in mortality paints a complex picture. Tackling these inequalities needs political resolve and resources to prevent and manage ill health.

- **Suicide prevention strategy for England: 2023 to 2028** **DHSC**
  Department of Health and Social care vision and aims to prevent self-harm and suicide, including the actions the government and other organisations will take to save lives.

- **Acute care of older people: Reflections on Acute Frailty Network impact** **BGS** This piece reflects on the findings of a paper which analysed the impact of the acute frailty network published in July 2023.

- **NHS England: 2023/24 business plan** **NHSE**
  This business plan sets out NHS England's work in leading and supporting the NHS to respond to these three key tasks, as well as a fourth task in creating a new organisation following the legal merger of NHS England with NHS Digital on 1 February 2023, and Health Education England on 1 April 2023.

- **Martha's Rule: a new policy to amplify patient voice and improve safety in hospitals** **Demos**
  This report is a response to that call from Martha Mills's parents to rebalance the power between patients and medics with one purpose only: to improve patient safety.

- **Towards a unified vision of nursing and midwifery documentation** **NHSE**
  This guidance sets the direction for all nursing documentation across hospitals, community and nursing homes. It is intended to help organisations implement record systems and policies which support nurses to produce good documentation that supports and evidences professional decision making and care, while minimising time spent on producing those records.

- **MBRRACE-UK: Perinatal Mortality Surveillance** HQIP
  The Maternal, Newborn and Infant Clinical Outcome Review Programme, which is delivered by MBRRACE-UK, has published a report on *UK Perinatal Deaths for Births from January to December 2021*.

- **Long waits for patients resulting in worsening health outcomes** Health Foundation
  'Today's data shows that patients continue to face long waits for hospital treatment, with many concerned about experiencing avoidable pain and the impact of delays on their health.

- **Rapid Literature Review: The characteristics of safety cultures** CQC
  This research describes good safety culture. It also sets out the parts that make safety culture, and how they might differ in different settings. By reviewing the research that has already been done, this report can identify gaps in what is currently known. This can help identify areas for research in the future.

Service Improvement/Redesign

- **The major conditions strategy 'case for change' and strategic framework: what you need to know** NHS Confederation
  The extent to which the framework for the major conditions strategy aligns with recommendations from health and care leaders.

- **Finding Your North Star: Where the Whole System Quality Journey Begins** IHI
  The Whole System Quality journey begins with codifying and communicating a meaningful organisational vision that serves multiple constituencies.

- **Six ways to create a culture for integration** NHS Employers
  The six ways to create a culture for integration have been developed to help systems understand how they can create an environment where integrated working can thrive.

- **Delivering more joined-up care for local communities** NHS Confederation
  This briefing from the Community Network, hosted by the NHS Confederation and NHS Providers, highlights how community providers are well placed to provide more integrated care with partners across the health and care system, to deliver more person-centred care in the community.

- **Delivering meaningful patient involvement: the MTG's guide for integrated care systems** The Medical Technology Group
  The primary objective of this report is to spotlight these examples of best practice while providing concrete policy recommendations to ICSs, NHS England, and the Department of Health and Social Care, as the bodies centrally responsible for their performance.

- **Systems for Change: a whole-system approach** NHS Confederation
  The development of effective system working is the most important enabler for making progress on social and economic development.

- **Systems for Change: tapping into good practice** NHS Confederation
  Exploring the ways integrated care systems are approaching their purpose to support social and economic development.

People Management

- **Sexual safety in healthcare – organisational charter** NHSE
  This charter commits organisations to a zero-tolerance approach to any unwanted, inappropriate and/or harmful sexual behaviours towards the NHS workforce.

- **Preceptorships for newly qualified staff** NHS Employers
  The importance of offering quality preceptorships to newly qualified staff.

- **Workforce Disability Equality Standard (WDES) 2022 key findings and actions** NHS Employers
  Find out what your organisation can do to improve the experiences of disabled staff.

- **Your future nurses infographic** NHS Employers
  Learn more about the different routes to recruiting your nursing workforce and ways to increase your nursing supply.

Patient Experience

- **Adult inpatient survey 2022** CQC
  This survey looks at the experiences of people who stayed at least one night in hospital as an inpatient.

- **How confident are people about accessing NHS healthcare?** Health Watch
  This new research shows worryingly low public confidence in being able to access NHS services. A third of adults in England lack confidence that they can access timely care, including GP services, mental health support and hospital care.

Information Management

- **ICO publishes new guidance on sending bulk communications by email** ICO

The Information Commissioner's Office (ICO) has today issued a warning to organisations to use alternatives to the blind carbon copy (BCC) email function when sending emails containing sensitive personal information, following a catalogue of business blunders.

Public Health

- **[Suicide prevention strategy for England: 2023 to 2028](#) DHSC**
  This policy paper sets out visions and aims to prevent self-harm and suicide, including the actions the government and other organisations will take to save lives.

- **[Health inequalities: improving accountability in the NHS](#) Institute of Health Equity**
  This report examines current and past mechanisms and levers that enable and hinder accountability for health inequalities and analyses whether these processes are sufficient to reduce health inequalities.

Leadership

- **[Record numbers of disabled staff on NHS boards](#) NHSE**
  The newly published Workforce Disability Equality Standard report shows disabled people make up 1 in 20 (4.8%) of voting members on NHS boards – up from 3.8% in 2021, the last time this was measured and the highest number on record.

Training and Development

- **[Healthcare studies more affordable as financial support increased](#) DHSC**
  Government increases financial support to make healthcare studies more affordable.

Finance

- **[£200 million to boost NHS resilience and care this winter](#) DHSC**

  Government invests £200 million of new funding to boost NHS resilience and ensure patients receive the care they need this winter.

- **[New Hospitals Programme: Evidence to the Public Accounts Committee](#) NHS Confederation**
  Written evidence submission to the House of Commons Public Accounts Committee inquiry examining the New Hospitals Programme.

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Research and Innovation

- **£72.3 million funding for HDR UK sees launch of five health data research programmes** HTN
  Health Data Research UK (HDR UK) has announced that its new strategy, with five UK-wide research driver programmes focusing on areas "where data science had great potential", aims to "harness the power of large-scale data to tackle some of the largest health challenges and build a strong foundation for future research".

- **Organs from people who died of a brain tumour may be safe to transplant** NIHR
  Cancer transmission from organ donors with brain tumours is unlikely, new research found. The findings suggest it may be safe to increase the use of organs from people who died of a brain tumour.

- **Digital transformation in the NHS** HCHSCC
  This is a House of Commons Committee report, with recommendations to the government.

- **Sheffield Teaching Hospital first to use kidney failure risk tool** Med-Tech News
  Laboratories at Sheffield Teaching Hospitals have become the first in the country to use a diagnostic tool that calculates the risk of kidney failure in patients with chronic kidney disease.

Annual Reports & Statistics

- **Excess mortality in England and English regions**

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