



HEALTH MANAGEMENT BULLETIN

10th August 2023

Quality and Safety

- [**Rapid Literature Review: The characteristics of safety cultures**](#) **CQC**
This research describes good safety culture. It also sets out the parts that make safety culture, and how they might differ in different settings.
- [**We deserve better: ethnic minorities with a learning disability and access to healthcare**](#) **NHS Race & Health Observatory**
This review spans the last two decades and gives a deep insight using mixed research methods into the access and experiences of healthcare services for people with a learning disability from Black, South Asian (Indian, Pakistani or Bangladeshi heritage) and minority ethnic backgrounds.
- [**PSIRF: Bringing together patient safety, QI and organisation development for system transformation \(podcast\)**](#) **NHSE**
Key to the success of the Patient Safety Incident Response Framework is working collaboratively across organisations utilising the skills of colleagues from different departments. This podcast covers conversation with special guests.
- [**Delivering operational resilience across the NHS in England this winter**](#) **RCPCH**
Guidance outlining the national approach to 2023/24 winter planning
- [**NHS England highlights virtual wards, primary care access and command centres in winter resilience plans**](#) **HTN**
HTN news about the guidance which draws attention to the need to support delivery of key actions from the primary care recovery plan to support winter pressures.
- [**School children and hospital patients set for higher quality food under new government plans**](#) **Crown Commercial Service**
Press release about a new agreement for procuring food and drink has been announced by the Crown Commercial Service.
- [**How do the public and NHS staff feel about virtual wards?**](#) **Health Foundation**
Survey findings about virtual wards.
- [**Maternity Investigation Programme Year in Review 2022/23**](#) **HSIB**
This is the final maternity review before HSIB transforms into the Health Services Safety Investigations Body (HSSIB) and the maternity programme becomes the Maternity and Newborn Safety Investigations (MNSI) programme, in October 2023.
- [**Interactive case study map for elective recovery**](#) **NHS Confederation**



NHS England's elective recovery team developed an interactive map to share good practice happening across the country.

- [Using unlicensed medicines](#) **SPS**
The decision to use an unlicensed medicine is a shared responsibility and must meet the patient's special clinical need.
- [MHRA reinforces anaphylaxis emergency guidance as hospital admissions rise](#) **MHRA**
The Medicines and Healthcare products Regulatory Agency (MHRA) has reinforced its safety guidance on the steps to take in anaphylaxis
- [The NHS in crisis – evaluating the radical alternatives](#) **King's Fund**
This piece looks at the potential benefits and drawbacks of some of the main 'radical' alternatives being advocated for, and then asks whether they would, in themselves, solve the problems that the health care system in England currently faces.
- [Elective recovery taskforce: implementation plan](#) **DHSC**
A plan to turbocharge recovery of the COVID-19 backlog in elective care by leveraging the capacity across the whole system and empowering patients to choose where they are treated. The implementation plan sets out action in 4 areas.
- [Beyond 'bad admin' exploring what great admin looks like and how it can be achieved](#) **King's Fund**
Case for patient-focused admin – and for recognition of the role it plays in the delivery of inclusive, high-quality care.

Service Improvement/Redesign

- [Transformative, not tokenistic: the patient voice in integrated care systems](#) **NHS Confederation**
Exploring how the patient voice can be embedded into system working in a meaningful and transformative way.
- [National medicines optimisation opportunities 2023/24](#) **NHSE**
This guidance describes the 16 national medicines optimisation opportunities for the NHS in 2023/24, and signposts to resources to help with their implementation
- [Launch of research project investigating how ICS have made use of health inequalities funding](#) **NHS Confederation**
The NHS Confederation is working with Leeds Beckett University, Clarity and the CQC to understand how ICS are working to reduce health inequalities.



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- [Scaling innovation within healthcare systems: practical considerations](#) **NHS Confederation**

Practical guidance to support the adoption and scaling of proven innovations in healthcare.

- [NHS enforcement guidance](#) **NHSE**

This guidance outlines how NHS England intends to exercise its enforcement powers for both integrated care boards (ICBs) and providers.

People Management

- [Who is supporting locally employed, specialty and specialist doctors?](#) **The NHS cannot afford to lose them** **King's Fund**

This piece is about locally employed LE (locally employed) and SAS (specialty and specialist) doctors. Kelly Ameneshoa discuss the importance of SAS and LE doctors.

- [The NHS Long Term Workforce Plan explained](#) **King's Fund**

Jessica Holden explains

- [Using flexible retirement to support retention](#) **NHS Employers**

This guidance support employers to understand, promote and discuss flexible retirement options with staff to encourage retention

- [Nearly one in four NHS staff absences due to anxiety, stress and depression](#) **NHS Providers**

Responding to the latest data on sickness absence in the NHS, the director of policy and strategy at NHS Providers, Miriam Deakin said: "It is vital that additional support is provided so that staff across the NHS receive the support they need."

- [The NHS: Who cares?: Road to recovery \(podcast\)](#) **BBC Sounds**

- [Spotlight on Nursing and Midwifery Report 2023](#) **NMC**

The insights contained in this report were commissioned for a range of purposes.

- [Diversity in Health and Care Partners Programme](#) **NHS Employers**

This activity is supporting health and care organisations to create more inclusive workplace cultures, where difference is welcomed and celebrated.

- [Call for new strategy to tackle staff burnout](#) **NHS Employers**

A report from the Society of Occupational Medicine (SOM) is calling for a new approach to tackling the particularly high rates of burnout experienced by healthcare workers.



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- [Psychological safety in the workplace: are we walking the talk in the NHS?](#) **NHE**
 - [Action taken to protect people using Hull University Teaching Hospitals NHS Trust's maternity service following inspection](#) **CQC**
Following the inspection, CQC imposed urgent conditions on the trust's maternity service registration to ensure rapid improvements are made to keep people safe.
 - [Woman's avoidable death shows urgent need for improvements to NHS imaging](#) **PHSO**
Ombudsman Rob Behrens said this case once again emphasises the need for urgent improvements to imaging practices in the NHS.
 - [National Audit of Dementia \(NAD\)](#) **HQIP**
The National Audit of Dementia (NAD) has published its latest report, which presents the results of the fifth round of audit data.
 - [Growing numbers of delayed discharges from community hospitals](#) **Nuffield Trust**
Following a freedom of information request, the information from Emma Dodsworth reveals the number of patients experiencing delays leaving community hospitals, and highlights the capacity challenges such hospitals face.
 - [Guidance on the safe use of chlorine-based disinfectant chemicals in the NHS](#) **NHS Employers**
This publication aims to prevent health and care staff from developing health conditions through exposures to commonly used cleaning chemicals.

Research and Innovation

- [New Value Sharing Framework to "simplify and accelerate" negotiation of terms in NHS data partnerships](#) **HTN**
NHS England's newly-published Value Sharing Framework sets out guiding principles that NHS organisations and their partners should follow in order to help them negotiate fair terms for NHS data partnerships, to "simplify and accelerate" the process along with promoting innovation through alignment of incentives.
- [Deep dive: digital transformation and change in Derbyshire, Northamptonshire and Sussex](#) **HTN**
- This deep dive looks at the role that digital transformation and change take in three recently released strategies from integrated care systems.
- [Cancelled care research](#) **Healthwatch**



Healwatch commissioned Yonder Data Solutions to run an online survey to learn about the impact of postponements and cancellations of recent or planned care or appointments in 2023.

- [Launch of research project investigating how ICS have made use of health inequalities funding](#) **NHS Confederation**
The NHS Confederation is working with Leeds Beckett University, Clarity and the CQC to understand how ICS are working to reduce health inequalities.
- [New NHS clinical trials unit to boost patient care and research](#) **NHE**
A new temporary pharmacy clinical trials unit (CTU) is set to bolster the health service's ability to develop ground-breaking therapies in the South of England.
- [EMAHSN starts a new five-year licence in October, with a new name - Health Innovation East Midlands](#) **EMAHSN**
The Government and NHS England have relicensed England's 15 Academic Health Science Networks (AHSNs). To better reflect their role as the innovation arm of the NHS, EMAHSN will change its name to 'Health Innovation East Midlands'.

Leadership

- [Supporting new standards for board members](#) **NHSE**
To support high standards of leadership NHSE published a suite of board level learning and development opportunities.
- [75 years of the NHS: how does it compare to international health systems? \(podcast\)](#) **King's Fund**
In this podcast, Jo Vigor chats with fellow colleagues from The King's Fund

Information Management

- [Towards a Healthier, Wealthier UK: Unlocking the Value of Healthcare Data](#) **BCG**
In this paper the authors discuss the current challenges in utilising healthcare data and outline 18 key recommendations for policymakers to unlock the value of healthcare data in the UK.
- [Patient data: more than half of UK public don't trust AI](#) **Digital Health**
More than half of the UK public (56%) don't trust the NHS to use AI to analyse their patient data – even if it would help the NHS deliver patient results faster, according to research from VMware.

Public Health

- [Health in 2040: projected patterns of illness in England](#) **Health Foundation**



This report aims to support policymakers prepare for the future by looking at patterns of illness over the next two decades.

- **[Health in 2040: interactive chart projections](#)** Health Foundation
Analysis show how the levels of illness are projected to change over the next 20 years because of our growing and ageing population.

Bulletins

- [New Medicines News July 2023](#)
- [Medication Safety Update July 2023](#)
- [SPS Spotlight Monthly Digest: July 2023 update](#)

Annual Reports & Statistics

- [Health Service Investigation Bureau: Annual Review 2022/23](#)
- [Diagnostic imaging reporting turnaround times](#)

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