



HEALTH MANAGEMENT BULLETIN

17th July 2023

Quality and Safety

- [**New digital health check to tackle deadly cardiovascular disease**](#) **DHSC**
Digital NHS Health Check to be rolled out across England next spring delivering an additional one million checks in the first 4 years.
- [**Broken trust: making patient safety more than just a promise**](#) **PHSO**
This report explores what more must be done to close the gap between ambitious patient safety objectives and the reality of frontline practice.
- [**NHS Recovery Summit held to help cut waiting lists**](#) **DHSC**
Health and Social Care Secretary will convene the next NHS Recovery Summit with health experts to help drive innovation across the NHS.
- [**Improving patient safety culture – a practical guide**](#) **NHSE**
This toolkit aims to give teams an understanding of how to craft, create and nurture a positive safety culture and provide a theoretical underpinning to how to shift the culture.
- [**The State of Health and Care of Older People in England 2023**](#) **Age UK**
This report shows how the health and social care system in England is struggling, and too often failing to meet the needs of the growing older population.
- [**Emergency Department Insights: Closing the loop: learning from harm**](#)
NHS Resolution
On 27 March 2023, NHS Resolution held an insights event for the North West region at Manchester University NHS Foundation Trust. The focus was on learning from Emergency Department (ED) claims.

HQIP reports

- [**National Paediatric Diabetes Audit Admissions report \(NPDA\)**](#)
- [**National Audit of Care at the End of Life \(NACEL\) 2022/23 report**](#)
- [**Deaths of children and young people due to traumatic incidents \(NCMD\)**](#)
- [**Making the cut? A review of the care received by patients undergoing surgery for Crohn's Disease**](#)
- [**Epilepsy12 organisational and clinical audits report, England and Wales \(2020-22\)**](#)
- [**Socioeconomic differences in the impact of oesophago-gastric cancer on survival in England \(NOGCA\)**](#)



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- [**Variations in the delivery of palliative care services to adults**](#) **HSIB**
This investigation aims to improve the experiences of people accessing palliative and end of life care (PEoLC) services in England. Palliative care aims to improve the quality of life of people with life-threatening or life-limiting illnesses, and their families. It does this by taking a holistic approach, which means it addresses a person's physical, psychological, social, and spiritual needs.
 - [**Review finds decrease in workforce confidence to speak up**](#) **NHS Employers**
The National Guardians Office has published a review of the 2022 NHS staff survey results, highlighting concerns over staff confidence to speak up.
 - [**Prevention, integration and implementation: healthcare leaders' views on the major condition's strategy**](#) **NHS Confederation**
How the upcoming major conditions strategy can set the conditions to prevent, treat and manage multimorbidity in England.
 - [**Average waiting time continues to increase**](#) **Nuffield Trust**
Monthly-updated analysis of the NHS's performance against totemic access and waiting times targets.
 - [**Controlled drug annual update 2022**](#) **CQC**
This report on the safer management of controlled drugs highlights the key findings from CQC regulatory activity in 2022.
 - [**Supporting early discharge from hospital through a trust-led virtual ward \(case study\)**](#) **NHS Confederation**
Insights on how the Wandsworth and Merton hospital at home team set up one of the first community trust-led virtual wards in the country.

Service Improvement/Redesign

- [**Medical Evolution: Measures to improve the interface between primary and secondary care**](#) **Policy Exchange**
This report sets out twenty recommendations which seek to ensure that the interface between primary and secondary care is proactively managed in the future.
- [**Driving better health outcomes through integrated care systems: The role of district councils**](#) **King's Fund**
Drawing on interviews with council officers and integrated care board (ICB) staff to understand the relationships between local government and ICBS, this report explores what good practice looks like, what enables it and the outcomes it produces.



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- [RightCare physical health and severe mental illness scenario](#) **NHSE**
RightCare scenarios support local health and care systems to think strategically about designing optimal care for people (and their carers) with long term or high impact conditions. They help local systems understand how care outcomes, quality of life, and costs can be improved as the result of shifting the care pathway from a suboptimal journey to one that consistently delivers timely, evidence-based care.
 - [From Inception to Implementation: A Year of Integrated Care Systems](#) **Care England**
This study seeks to investigate how Integrated Care Systems have developed since July 2022, with a specific focus on how they have managed and overcome pressures associated with the planning, coordination and commissioning of health and care services.
 - [Government response to the House of Commons Health and Social Care Committee's seventh report of session 2022 to 2023 on 'Integrated care systems: autonomy and accountability'](#) **DHSC**
The Government Response to the Committee's report, Integrated Care Systems: autonomy and accountability sets out its response to recommendations made in the Hewitt Review.
 - [Progress with the New Hospital Programme](#) **NAO**
This report examines whether the New Hospital Programme is being managed in a way that is likely to achieve value for money.
 - [South West Provider Collaborative: Shared Recruitment Platform](#) **NHS Confederation**
A summary of the Provider Collaboration Forum's Workforce and Engagement Peer Learning Set.

Leadership

- [NHS at 75: Is political leadership up to the challenge? – with Alan Milburn and Stephen Dorrell \(podcast\)](#) **Health Foundation**
This podcast explores the role of political leadership in addressing the big challenges in health care, whether political leadership is up to the task of getting the NHS to its 100th anniversary – and if not, how could it improve?
- [A picture of health? Examining the state of leadership and management in healthcare](#) **Social Market Foundation**



This report examines the role of better leadership and management, and the role it can play in both improving under-performing healthcare providers and fostering more “outstanding” healthcare providers.

Research and Innovation

- [Debate on artificial intelligence](#) **House of Commons Library**
A debate on artificial intelligence was held in the commons chamber on 29 June.
- [Study to use music therapy to reduce distress in dementia wards](#) **NIHR**
NIHR has funded a new major study investigating how music therapy can reduce patient distress and physical assaults on NHS inpatient wards for people with dementia.

People Management

- [NHS Long Term Workforce Plan](#) **NHSE**
The first comprehensive workforce plan for the NHS, putting staffing on a sustainable footing and improving patient care. It focuses on retaining existing talent and making the best use of new technology alongside the biggest recruitment drive in health service history.
- [NHS Long Term Workforce Plan 2023: what employers need to know](#) **NHS Employers**
This briefing highlights the key NHS Employer’s resources and actions employers will need to take to implement the NHS Long Term Workforce Plan.
- [Response to announcement on NHS Long Term Workforce Plan](#) **Nuffield Trust**
Dr Billy Palmer responds to the imminent publication of the NHS Long Term Workforce Plan.
- [Train, retain, reform: does the NHS Long Term Plan provide a coherent map for the future?](#) **King’s Fund**
Richard Murray reflects on whether the NHS long term workforce plan will deliver the change the NHS needs.
- [Acting with intent: Karen Bonner on diversity and belonging in the NHS \(podcast\)](#) **King’s Fund**
Siva Anandaciva talks with Karen Bonner, Chief Nurse at Buckinghamshire Healthcare NHS Trust, about the value of having a diverse workforce, and how we can make the health and care system fairer for staff, patients, and communities from ethnic minority groups.



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- [Supporting Colleagues with Long COVID-19 to Return to Work](#) **NHS Confederation**
Guidance document to support colleagues with long COVID-19 to return to work.
 - [Report findings on staff health and wellbeing in the NHS](#) **NHS Employers**
A new report from the Society of Occupational Medicine looks at the most effective actions organisations can take to support staff wellbeing.
 - [Organisational health and wellbeing interventions in the NHS: report](#) **NHS Employers**
A summary of the Society of Occupational Medicine's report on effective interventions to support staff wellbeing in the NHS.
 - [Independent assessment of NHS England models supporting the Long-Term Workforce Plan](#) **NAO**
The National Audit Office will carry out an independent assessment of the modelling behind the NHS's England's (NHSE) Long Term Workforce Plan, which is being used to understand how many doctors, nurses and other professionals the NHS expects to need in five, ten and 15 years time.
 - [The value of apprenticeships in the NHS](#) **NHS Employers**
This briefing explains the significance of apprenticeships in the NHS and offers guidance to employers on recruiting apprentices.
 - [International Recruitment Toolkit](#) **NHS Employers**
This resource will help you to plan your approach to overseas recruitment activity, or to review the quality and efficiency of your existing practices.
 - [Staff recognition awards and improving culture \(case study\)](#) **NHS Employers**
Read how Essex Partnership University NHS Foundation Trust continues work on its commitment to enhance staff recognition and improve its culture.
 - [Suicide prevention and postvention](#) **NHS Employers**
Information on the impact of suicide and how employers can best support their staff through preventative and postventative measures.

Patient Experience

- [How the public views the NHS at 75](#) **Health Foundation**
Six findings on how the public views the NHS at 75 and the perceptions of what the future might bring.



Finance

- [Stretched to the limit: Tackling the NHS productivity challenge](#) **NHS Providers**

This report explores the main barriers trust are facing as they seek to recover performance and improve productivity. It also considers the financial impact of current pressures and the scale of the efficiency ask, which is even more stretching than in 2022/23.

Population Health Management

- [Population health management in primary health care: a proactive approach to improve health and well-being: primary health care policy paper series](#) **WHO**

This publication identifies key success factors at the system, organizational and clinical levels to enable population health management in primary health care (PHC). It provides a set of 16 policy actions to help PHC providers move towards a population health management approach that are classified following the PHC levers of the WHO Operational Framework for Primary Health Care.

Bulletins

- [SPS spotlight monthly digest July 2023](#)

Annual Reports & Statistics

- [Liver disease profiles: July 2023 update](#)
- [Work-related fatality figures – 6 July 2023](#)
- [Excess mortality in England & English regions](#)

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