



HEALTH MANAGEMENT BULLETIN

25th May 2023

Quality and Safety

- [Hospital admissions for flu overtook those for Covid this past winter](#) **Nuffield Trust**
In this chart of the week, Sophie Julian takes a look at how hospital admissions for Covid-19 and flu have changed in recent years, and reveals how this past winter saw the number of hospital admission for flu overtake those for Covid-19 for the first time during the pandemic.
- [Quality and Outcomes Framework \(QOF\) guidance for 2023/24](#) **NHSE**
This document provides additional guidance on the interpretation and verification of the QOF indicators for 2023/24 in England. It is effective from 1 April 2023 and replaces versions issued in previous years.
- [Wound Care Standard](#) **PRSB**
This standard defines the information record content for the management of wound care. It is designed to support the professionals and those providing care as well as the person themselves, and to support the national wound care strategy. It has 3 specific domains which cover the wound care standard.
- [Providers deliver: Patient Flow](#) **NHS Providers**
This report highlights practical steps and innovations to improve patient flow and help people get the care they need, in the right place at the right time.
- [78-week waiters: the story so far](#) **NHS Confederation**
The 78-week target may not have been met yet, but systems have made huge progress to bring the number down towards 10,000.
- [Saving Babies' Lives 2023: A report on progress](#) **SANDS & Tommy's**
This report pulls together data from different sources for the first time to give everyone a shared understanding of the burden of pregnancy and baby loss across the UK. It also highlights that despite Government commitments to act on the findings of recent reviews of maternity services, this still hasn't led to fundamental change need to save more babies lives.
- [Interim report highlights potentially 'unsafe' paediatric ward environment for children with complex mental health needs](#) **HSIB**
Children and young people exhibiting high-risk behaviours are being cared for in the NHS paediatric wards which may not be a safe environment and can impact on the wellbeing of those patients and families and pose a risk to other patients and staff.



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- [NHS target to roll out 'virtual wards' across the country by Christmas and avert another winter crisis in jeopardy](#) **NHS Confederation**

Healthcare leaders are warning that a key national target to roll out thousands more virtual ward patient beds in NHS organisations across the country by next Christmas, and help avert another terrible winter crisis, is being severely hampered by the dearth of clinical staff available to run them.

- [Realising the potential of virtual wards](#) **NHS Confederation**

Exploring the critical success factors for realising the ambitions of virtual wards.

Research and Innovation

- [New technology to tackle the challenge of medication rounds in hospitals enabling clinical teams to work smarter, faster and safer](#) **NHE**

Omniceil UK & Ireland has partnered with Netherlands-based company Alpatron Medical to introduce the AMiS-PRO Smart Cart to the UK healthcare market to transform nurse workflow on the medication round.

- [Digital leaders on lessons learned and impact of patient portals](#) **HTN**

This piece explores the views and experience of NHS digital leaders on patient portals, with particular focus on their learnings, the main impacts of a portal, and their thoughts on the future.

- [How to reduce medications for people with multiple long-term conditions](#) **NIHR**

Recommendations to help clinicians safely reduce or stop patients' medicines are outlined in new research. The study included people with multiple long-term conditions who were taking treatments that were no longer right for them.

- [Centralisation of specialist health care services](#) **Nuffield Trust**

Integration of specialised services for eating disorders and functional symptoms in children and young people, a mixed methods study. RSET investigated how the centralisation of specialist health care services in the UK can be characterised, and the centralisation and integration of physical and mental health services for children using mixed-methods studies.

Service Improvement/Redesign

- [General practice and secondary care - Working better together](#) **Academy of Medical Royal Colleges**

This report collects examples of collaborative working from across England. It aims to offer "practical and workable solutions" to reduce the friction that occurs across the interface analysed in terms of the challenge, solution and outcome and gathered under three broad themes: culture, communication and clinical processes.



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- [Maternity services: evidence to support improvement](#) **NIHR**
This NIHR Collection brings together recent research to help the NHS drive improvement in each of these areas. It draws primarily on research funded by the National Institute for Health and Care Research (NIHR), but also on wider research and evidence-based guidance.
 - [Supporting integrated working through blended roles \(case study\)](#) **NHS Employers**
Read how Greater Manchester ICS integrated their workforce by developing blended roles within their communities.
 - [Reducing unnecessary attendance to accident and emergency department: Barts Health \(case study\)](#) **NHS Confederation**
Case study from Barts Health on the need to work differently across systems to reduce long waits when attending emergency services.
 - [Integration of primary and community care: evidence to House of Lords Committee](#) **NHS Confederation**
The House of Lords has convened a specific committee to look at the integration of primary and community care.
 - [Providers Deliver – How providers are improving patient flow](#) **NHS Confederation**
Jonathan Holmes discusses NHS Providers latest report 'Providers Deliver: Patient Flow' which examines example of where trusts have used innovative approaches to improve patient flow.

People Management

- [Reliance on international nurse recruitment during a workforce crisis](#) **Nuffield Trust**
Today's cover story in The Times express concern at the increasing reliance in the UK on overseas nurses to staff the NHS. The story featured a short piece of exclusive analysis by Dr Billy Palmer drawing on NMC data looking at trends in nurses and midwives joining the UK register from overseas since 2019/
- [New research on the value of mediation and resolution in the NHS](#) **NHS Employers**
New research highlights the importance early dispute resolution and mediation to successfully manage workplace conflict, helping employers.
- [What apprenticeships are and how to use them](#) **NHS Employers**
Find out how apprenticeships can support with attraction, development and retention in your **organisation**.



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- [Using flexible retirement to support retention](#) **NHS Employers**
How to support staff to work flexibly using the new flexible retirement options being introduced this year.
 - [Annual NMC data highlights recruitment growth and working conditions](#) **NHE**
Numbers of nurses, midwives and nursing associates that are registered to practise in the UK has seen a major uptick in numbers, reaching record heights of 788,638 a staggering stat that means the Nursing and Midwifery Council register is now equivalent to 1.2% of the estimate UK population.
 - [Recruiting and retaining nurses critical to solving NHS workforce crisis](#) **Health Foundation**
The Health Foundation responds to the new Nursing and Midwifery annual registration figures.
 - [Quick guide: Code of Practice for International Recruitment](#) **NHS Employers**
A quick guide to support your understanding of the Code of Practice for the International Recruitment of Health and Social Care Personnel.

Leadership

- [What is an effective meeting?](#) **McKinsey**
Tips on how to hold meetings effective.

Annual Reports & Statistics

- [Provisional Never Events 2022/23 data: 1 April 2022 and 31 March 2023](#)
- [Health Survey for England, 2021 part 2](#)

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