HEALTH MANAGEMENT BULLETIN
9th March 2023

Quality and Safety

- **Dying well at home: commissioning quality end-of-life care** King's Fund
  Increasingly people are dying at home rather than in hospital and this trend is set to continue. This report and policy brief offers recommendations for commissioners, integrated care boards and national bodies who want to improve care for those dying at home.

- **New standards to improve the safety of invasive procedures in the NHS** HSIB
  Patients undergoing invasive medical procedures in the NHS will benefit from the implementation of new standards to improve safety.

- **Interim report explores impact of staff wellbeing on patient safety** HSIB
  HSIB have published a third interim report which focuses on staff wellbeing across the urgent and emergency care systems and the impact this has on patient safety.

- **National learning report highlights risks associated with 'incomplete' maternal risk assessments** HSIB
  This report emphasises that maternity risk assessment can be inconsistent and do not support changes in pregnancy women/person's circumstances during the 'maternity pathway' (pregnancy, labour and birth).

- **Not unthinkable: the solutions to health and care problems are there but need time and money** Nuffield Trust
  Nigel Edwards, Chief Executive of the Nuffield Trust talks about the main problems facing the NHS and social care.

- **Scotland first country to ban anaesthetic desflurane because of environmental threat** BBC
  Scotland has become the first country in the world to stop its hospitals using the anaesthetic desflurane because of the threat it poses to the environment.

- **Virtual clinics in Highly Specialised Services : guidance for services supporting patients with rare and complex and multi-system disorders** NHSE
  This document provides acute hospital teams with guidance when setting up or improving the safety and efficiency of digital/virtual and phone clinics. It contains guiding principles alongside worked examples from clinical lessons learned during the Covid-19 pandemic.

- **[New National Safety Standards for Invasive Procedures](#) CPOC**
  These revised standards (NatSSIPs2) are intended to share the learning and best practice to support multidisciplinary teams and organisations to deliver safer care.

- **[NHS clinical waste strategy](#) NHSE**
  This clinical waste strategy has been created to support NHS providers in making the necessary step change in waste management practices.

- **[Joining the dots: A blueprint for preventing and managing frailty in older people](#) BGS**
  This document aims to be a Blueprint to show what goodquality age-attuned integrated care for older people can look like.

- **[Starting the conversation around NHS staff fatigue and patient safety](#) HSIB**
  Laura Pickup blogs about NHS staff fatigue in the run up to World Sleep Day and to the HSIB fatigue event on 17 March 2023.

HQIP reports:
- **[Eighth report - Emergency laparotomy (NELA)](#)**
- **[National Asthma and COPD Audit Programme (NACAP)](#)**
- **[Cardiovascular disease – Third annual audit report (CVDPREVENT)](#)**
- **[Paediatric Intensive Care Audit (PICANet)](#)**
- **[National Paediatric Diabetes Audit (NPDA)](#)**
- **[National Confidential Inquiry into Suicide and Safety in Mental Health (NCISH)](#)**

Service Improvement/Redesign

- **[Building an ICS intelligence function](#) NHSE**
  Co-developed with local teams, this guidance shares good practice principles, top tips and case studies aimed at improving the adoption of data and analytically driven decision making across all tiers of a system.

- **[Harnessing DDaT and cloud for integrated care](#) UK Authority**
  Major shifts are occurring in the structural and technology landscape for health and social care, with the creation of integrated care systems (ICSs) for England and the evolving capabilities of data, digital and cloud technologies.

- **[St Helens and Knowsley's tech use allowing staff more time with patients](#) Digital Health**
  St Helens and Knowsley Teaching Hospitals NHS Trust has revealed how the use of innovative technology is helping staff spend more time with patients and allowing clinicians to provide even safer, more efficient care.

- **Personal Health Budget (PHB) Quality Framework** NHSE
  The Personal Health Budget (PHB) Quality Framework supports integrated care boards to create the conditions to meet PHB performance expectations.

- **How have provider collaboratives been set up?** NHS Confederation
  Supporting provider collaborative and system leaders understand different governance models and what might be best for their emerging collaborative.

- **The evolution of provider collaboration** NHS Confederation
  An in-depth look at the formation and development of provider collaboratives, identifying a range of benefits and where they need support.

- **Why tackling inequalities should be central to urgent and emergency care recovery plans** NHS Providers
  Jonathan Holmes discusses the importance of tackling inequalities in urgent and emergency care recovery plans and the need for it to be given as much priority as reducing waiting times.

- **Thousands of patients to benefit from quicker diagnosis and more accurate tests from ground-breaking AI research** DHSC
  Nine of the most promising artificial intelligence healthcare technologies to receive nearly £16 million in government funding to accelerate research.

- **Developing compassionate, inclusive and collective culture in integrated care systems** Integrated Health
  The Social Care Institute for Excellence, recently hosted a webinar from the System Transformation Team at NHS England on developing compassionate, inclusive and collective culture in integrated care systems. The session is part of an ongoing ICS webinar series examining ICSs and the multifaceted challenges they face.

- **Permissive approach key to NHS system collaboration** NHS Providers
  Miriam Deakin and Rory Deighton discuss the findings of the evolution of provider collaboration report.

Research and Innovation

- **Case studies to support ICSs to adopt and spread innovation** NHSE
  The Accelerated Access Collaborative (AAC) has co-developed a series of case studies with AAC partners on the implementation approaches taken in local integrated care systems (ICS) to promote the adoption and spread of proven innovation.

- **Two teams selected to become REAL Research Units and carry out ambitious research on the demand for and supply of health and social care** Health Foundation

The Health Foundation has selected tow research teams to take part in its new REAL Research Units programme.

- **GMC's latest data on the progression of UK doctors in training** NHS Employers
  GMC has published its latest data the on progression of doctors in postgraduate medical education.

- **Innovation clears endoscopy waiting lists** Innovation Agency
  A potentially life-saving diagnostic test has cleared backlogs of patients waiting for endoscopy services in Cheshire, Merseyside, Lancashire and South Cumbria.

- **Evaluation of Government commitments made on the digitisation of the NHS** HCHSCC
  The Government is making inadequate progress on vital commitments to digitise the NHS, an independent expert panel has found.

Leadership

- **Health Inequalities Leadership Framework: board assurance tool** NHS Confederation
  Assisting board members to assess strategies, delivery plans or other initiatives for their impact on health inequality.

- **NHS international intelligence scanning service** NHS Confederation
  Identifying and curating key international reports, research and conversations that provide insight and lessons for NHS leaders.

- **Boards are driving the digital agenda** NHS Providers
  Saffron Cordery and Dr Navina Evans, Chief Executive at Health Education England, discuss how boards are driving the digital agenda and share eight broad themes for digital leadership.

People Management

- **Report on the impact of parental and caring responsibilities on surgical careers** NHS Employers
  Nuffield Trust has published a new report that highlights the challenges faced by doctors in surgical specialties who have parental and caring roles.

- **Artificial Intelligence (AI) and Digital Healthcare Technologies Capability framework** HEE
  Health Education England have commissioned the University of Manchester to perform a learning needs analysis and develop a framework outlining the skills

and capabilities to ensure our health and care professionals can work in a digitally enhanced environment.

- **The NHS workforce in England** House of Commons Library
This briefing discusses the NHS workforce in England, focusing on the clinical professions, including doctors and nurses. It gives an overview of workforce demographics and discusses progress against current targets.

- **Working together to end sexism in medicine** NHS Employers
The BMA has launched a new ending sexism pledge to tackle gender discrimination in the medical profession.

- **NHS Staff Survey 2022: key findings** NHS Employers
The NHS National Staff Survey 2022 results, published 9 March 2023, highlight the ongoing challenges within the NHS.

- **Busting myths on recruiting under 18s into the NHS** NHS Employers
Guidance on good employment practice when employing people under the age of 18 years old.

- **Suicide prevention and postvention** NHS Employers
Information on the impact of suicide and how employers can best support their staff through preventative and postventative measures.

- **The impact of redeployment during COVID-19 on nurse wellbeing, engagement and retention** NHS Employers
Hear about the findings of the nurse redeployment study as well as key recommendations to support future improvements.

- **Sleep, fatigue and the workplace** NHS Employers
Information on how sleep and fatigue can impact on the health of staff, with practical recommendations for improving the quality of sleep and rest.

Information Management

- **Government data sharing during the pandemic** IFG
Sharing data across the public sector was critical to the government's response to Covid, but what were the enabling practices and behaviours?

Annual Reports & Statistics

- **NHS Vacancy Statistics, England, April 2015 - December 2022**
- **NHS performance summary**

Bulletins

● **Medication Safety Update February 2023**

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