



HEALTH MANAGEMENT BULLETIN

2nd February 2023

Quality and Safety

- [Are there enough intensive care beds for children this winter?](#) **Nuffield Trust**
It's not just adults who care affected by the current situation in the NHS – children are too. In this chart of the week, Liz Fisher looks at how many intensive care beds are available for children across the whole of England this winter.
- [Understanding consistency of ethnicity data recorded in health-related administrative datasets in England: 2011 to 2021](#) **ONS**
Comparisons showing differences in the recording of ethnicity data between health administrative data sources and the 2011 census.
- [Effective Quality Planning](#) **IHI**
This article presents a useful hierarchy of variation, outlines a broad approach for health system quality planning to address variation, and shares one leader's experience.
- [Medicine administration by registered and non-registered staff](#) **SPS**
Administration of medicines needs to be undertaken by appropriately trained healthcare staff operating under a legal governance framework.
- [Service specifications for palliative and end of life care: Adults](#) **NHSE**
This document provides the adult service model for delivering specialist level palliative care (SPLC) services from identification of need through to end of life.
- [Service specifications for palliative and end of life care: Children and young people](#) **NHSE**
This document provides a children and young people service model for delivering specialist level palliative care (SLPC) services from identification of need through to end of life.
- [Self-administration of medicines](#) **SPS**
This article series aims to outline principles for consideration when implementing self-administration scheme, and to identify best practice examples from current practice.
- [Medication Safety Update: January 2023](#) **SPS**
An update of the latest medicines safety information including national patient safety alerts, MHRA Drug Safety updates and more.



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- [Insight into the target to reduce 78-week waiters to zero](#) **NHS Confederation**
Systems have been asked to eliminate waits of over 78 weeks by April. We look at the progress so far and what's needed to reduce the cohort to zero.
 - [NHS to expand services to keep vulnerable out of hospital](#) **DHSC**
Tens of thousands of elderly and vulnerable people will receive tailored support at home as part of a new NHS plan to improve waiting times for emergency care.
 - [NHS drive to reduce 'no shows' to help tackle long waits for care](#) **NHSE**
The NHS has launched a major drive to reduce hundreds of thousands of missed hospital appointments every month, to help boost the recovery of elective services.

HQIP reports:

- [Annual report - Rebuilding Fracture Liaison Services to meet local patient need \(FLS-DB\)](#)
- [Drawing breath - Asthma and COPD care \(NACAP\)](#)
- [Oesophago-gastric cancer report 2022 \(NOGCA\)](#)
- [Annual report 2022 - Prostate cancer services during the COVID-19 pandemic \(NPCA\)](#)
- [Bowel cancer annual report 2022 \(NBOCA\)](#)
- [Impact of lack of access to patient information at hospital bedside](#) **HSIB**
NHS staff may not always be able to access accurate, critical information, at the hospital bedside during life-threatening emergencies, according to this HSIB report.
- [Major plan to recover urgent and emergency care services](#)
The NHS and the government has published a new blueprint to help recover urgent and emergency care services, reduce waiting times, and improve patient experience.

Service Improvement/Redesign

- [Dr Helen Davies shares role of data for managing multi-morbidity across an ICS](#) **HTN**
A step-by-step guide to managing the pandemic of multi-morbidity using population health management has been discussed in a blog for NHS England by Dr Helen Davies, GP clinical lead for community and population health management in Calderdale, part of West Yorkshire Integrated Care Board.



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- **[People, partnerships and place: How can ICSs turn the rhetoric into reality?](#)** **Nuffield Trust**
This briefing brings together the findings of a series of roundtable events to discuss the concerns around integrated care systems with stakeholders and experts.
 - **[Transforming lives, improving health outcomes: tackling the true cost of variation in uptake of innovative medicines](#)** **NHS Confederation**
This report highlights four initiatives where effective partnerships between the NHS, patient organisations and industry have helped to tackle unwarranted variation in the uptake of innovative medicines.
 - **[Improvement Coaching: More Than Tools and Methods](#)** **IHI**
An improvement coach shares some of the best ways to support improvement teams.
 - **[Roundtable: How do partnerships need to be different to help the NHS survive?](#)** **HSJ**
The NHS has always worked in partnership with external organisations, including commercial organisations. But how can these relationships support in delivering sustainable change at scale and pace, helping the NHS achieve a generational scale change? An *HSJ* roundtable, in association with Capita, has looked at these key issues and how relationships may develop.
 - **[Where next for ICSs? Unanswered questions for the Hewitt review](#)** **NHE**
The Government has asked Patricia Hewitt to provide recommendations on how ICS's "oversight and governance can best enable them to succeed". So what should she focus on? There are unanswered questions ICS face in at least four areas: balancing priorities, clarifying responsibilities, measuring progress, and ensuring broader policies support success.
 - **[Hospital discharge service in Teesside delivers dramatic improvements to patient outcomes \(case study\)](#)** **NHE**
From being kept on a hospital ward for 144 days to now living freely in the community managing their own tenancy, a hospital discharge service in Teesside has made significant improvements to patients' lives.
 - **[Specialised services and system working: risks and opportunities](#)** **NHS Providers**
Health and care needs in England are changing, as people increasingly live longer with multiple conditions. Organisations across the NHS, and wider partners, are working together through integrated care systems (ICSs) to join up services to better meet these needs, and support people to stay well wherever possible.



People Management

- [Webinar: Understanding staff absence in the NHS](#) **HSJ**
A webinar is being brought together to discuss how the range of causes of staff absence amongst NHS staff, and how NHS leaders might support them.
- [Pregnancy, maternity, parents and carer related microaggressions](#) **RPS**
The RPS Inclusion and Diversity strategy, highlighted being a parent and carer as one of the key barriers to working in pharmacy requiring more support and improvement, individuals also felt that pregnancy and maternity status was a barrier to working in the profession. This document considers microaggressions from pregnancy including difficulties in pregnancy through to being a parent or carer and onwards.
- [Supporting your LGBTQ+ workforce](#) **NHS Employers**
Access a suite of LGBTQ+ related resources and guidance which highlight some of the challenges facing LGBTQ+ staff in the NHS.

Research and Innovation

- [£6 million funding awarded to respiratory disease and cardiovascular disease innovations](#) **HTN**
Six innovations that support people with respiratory diseases will receive a share of £2.7 million, and eight innovations that help detect, prevent and manage cardiovascular disease are to share £3.3 million in funding.
- [National Patient Safety Strategic Research Needs 2022/23](#) **NHSE**
The 'National patient safety strategic research needs', highlight the strategic research needs identified by the National patient safety team, particularly in relation to the priorities in the NHS Patient Safety Strategy.
- [High levels of microplastics in operating theatres, study finds](#) **NHE**
In a ground-breaking discovery, researchers have analysed the levels of microplastics in a hospital environment for the very first time.

Finance

- [Department of Health and Social Care Annual report and accounts 2021-22](#) **NAO**
Gareth Davies, the Comptroller and Auditor General of the National Audit Office, has reported on the 2021-22 accounts of the Department of Health and Social Care (DHSC), including his qualifications of his audit opinions.
- [Basis of negotiation: recommendations to improve the NHS pay review process](#) **Nuffield Trust**



With the NHS pay review process recently coming for criticism, Billy Palmer presents an 11-point plan to help make it more fit for purpose. He sets out practical recommendations – for the UK government, pay review bodies and unions – that would improve the current arrangements.

- **[What is the outlook for health funding?](#) Health Foundation**
This analysis looks at the outlook for health funding following the 2022 Autumn Statement, draw out some implications for clearing the NHS estate maintenance backlog and look at the potential impact of pay and other cost pressures on NHS spending power.

Information Management

- **[Draft guidance on NHS England's protection of patient data](#) DHSC**
Draft statutory guidance for NHS England on how it should exercise the statutory functions that are intended to be transferred from NHS Digital.

Training and Development

- **[Council to decide on modernisation of education programme standards](#) NMC**
The NMC are being asked to approve changes to pre-registration education programme standards that will give educators the flexibility to deliver courses at the cutting edge of nursing and midwifery education.
- **[Joint Ambition: Improving the Transition of Disabled Health Learners & Trainees into the NHS Regulated Workforce](#) HEE**
This joint statement with the Disabled Students' Commission (DSC) has been shaped by the lived experiences of disabled learners, trainees, and colleagues within the NHS. We can all learn from reflecting on this experience and this guidance is about using our shared learning, to foster a new shared ambition for a new year.
- **[We're making changes to our pre-registration education programme standards](#) NMC**
Sue West, NMC Senior Nursing Education Adviser, talks about the changes to the NMCs pre-registration education programme standards and how they will benefit educators, students and the public.

Patient Experience

- **[Cost of living: People are increasingly avoiding NHS appointments and prescriptions](#) Healthwatch**
New data shows a worrying increase in the number of people avoiding vital care. We're calling for urgent action from government and health and care services to ensure rising costs are not a barrier to healthcare.



Annual Reports & Statistics

- [Monthly mortality analysis, England and Wales: December 2022](#)

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