



HEALTH MANAGEMENT BULLETIN

16th February 2023

Quality and Safety

- [**Better data collection could improve patient safety in surgical procedures**](#) **Digital Health**
A new whitepaper from Proximie has laid bare the patient safety challenges that are affecting surgery in the NHS and has called for improved data collection to help tackle the challenges effectively.
- [**Eighth patient report – emergency laparotomy \(NELA\)**](#) **HQIP**
This report is the eighth annual report of the National Emergency Laparotomy Audit (NELA). It examines care received by NHS patients in England and Wales undergoing emergency laparotomy (emergency bowel surgery) between 1 December 2020 and 30 November 2021.
- [**Improvement in urgent care performance but significant challenges remain to bring down waiting times**](#) **Nuffield Trust**
Jessica Morris Nuffield Trust fellow, responds to the latest monthly NHS performance statistics.
- [**The state of community health services in England**](#) **Nuffield Trust**
In this explainer, Sarah Scobie and Stephanie Kumpunen describe what community services are, who uses and provides them, who pays for them, and some of the challenges they face.
- [**NHS performance summary – 9 February 2023**](#) **Nuffield Trust**
The latest NHS performance data, updated monthly.
- [**10 steps hospitals can take to tackle ethnic inequalities in elective waiting lists \(infographic\)**](#) **Nuffield Trust**
This new infographic resource aims to support the healthcare system by highlighting 10 key ways to tackle these disparities, and to take practical actions to address the ethnicity gap in care provision.
- [**Guide to adopting remote consultations in adult musculoskeletal physiotherapy services**](#) **NHSE**
This guide supports adult MSK physiotherapy services – delivered by providers across primary community and/or secondary care – to implement evidence informed remote consultations.
- [**The A&E crisis: what's really driving poor performance?**](#) **Reform**
This short briefing paper seeks to understand what is actually happening in our emergency departments and, using publicly available data, challenges some of the arguments frequently heard about the A&E crisis. It identifies



areas for further investigation which we believe could be key to stabilising the system.

- [Delayed hospital discharges and adult social care](#) **House of Commons Library**

What is the Government doing to reduce the number of people staying in hospital longer than necessary?

Service Improvement/Redesign

- [Nurses Leading Quality Improvement: Natural Improvers to System Thinkers](#) **IHI**

This blog piece reports how many nurse managers have not been equipped or supported with the right skills, resources, or guidance to live up to their full leadership potential.

- [How remote monitoring is key for NHS recovery and transformation](#) **HTN**

This article demonstrates how simple, tried and tested remote monitoring like virtual wards is already helping NHS teams to improve health outcomes, create efficiency savings and generate capacity in the system.

- [Both, and: population health and public health professionals need to make the most of distinct contributions to better health](#) **King's Fund**

New population health roles in Integrated Care Systems need a clear partnership with public health to succeed. Toby Lewis and David Buck explore steps to make this happen.

- [ICB annual reports and working with people and communities: Guidance](#) **NHSE**

This guidance is for integrated care boards (ICBs) to help them produce annual reports that reflect their work with people and communities and show how they meet their public involvement legal duties. It replaces previous guidance from 2016. It can also be used by other health and care organisations as good practice in making their corporate reports accessible and relevant to people and communities.

Leadership

- [Supporting clinical leadership in virtual wards – A guide for integrated care system clinical leaders](#) **NHSE**

This guidance supports integrated care system clinical leadership to create and develop their virtual ward service.

- [Meaningful collaboration requires new partnership behaviours: The facilitating role of a leadership compact](#) **NHS Providers**

In this blog, Dr Nicola Burgess, Reader of operations management, Warwick Business School, draws on the recent evaluation of the NHS-VMI partnership.



Research and Innovation

- [Getting the message across: how can we share our research with everyone?](#) **NIHR**
Lindsay Bearne and Helen Baxter, NIHR Senior Research Fellows (Knowledge Mobilisation) along with Tina Coldham, Mental Health User and NIHR public advisor discuss how to make health research and information accessible for everyone.
- [Innovation is being squeezed out of the NHS](#) **Health Foundation**
Current funding and workforce challenges aren't just creating long waits and crowded hospitals. They are squeezing out the health and care system's capacity to innovate – to plan, test, reflect and learn, all of which are critical for organisations' ability to withstand crises and improve performance.
- [Three NHS trusts trial smart tech to enable cardiac rehab in patients' homes](#) **AT Today**
Northumbria Healthcare NHS Foundation Trust, Sheffield Teaching Hospitals NHS Foundation Trust, and Imperial College Healthcare NHS Trust are taking part in a major new study that is trialling digital technologies to support the recovery of heart attack patients.
- [Medical technology strategy](#) **DHSC**
The government's plan to support a thriving UK medtech sector and make sure the health and care system can reliably access safe, effective and innovative medical technologies to deliver the best outcomes for patients.

Training and Development

- [Fall in nursing degree applicants exposes profession's recruitment crisis](#) **RCN**
UCAS figures show 19% drop in overall number of people applying to study nursing across the UK in the past year.
- [University Alliance calls for simulation in nursing training](#) **Digital Health**
University Alliance, a collection of universities responsible for training 30% of the nursing workforce in England, has called for nurse training to incorporate simulation to help tackle the NHS workforce crisis.
- [Thousands of staff working with children and young people to be trained in mental health](#) **HEE**
A new pilot commissioned by Health Education England will train thousands of staff, from family and youth workers to sports coaches and librarians, to help



them spot the signs that a child or young person might require support with their mental health.

- [Trailblazing HEE programme applying health psychology approach to workforce transformation supported by BPS](#) **HEE**

The BPS is supporting the development of seven trainee health psychologists on an important new Health Education England (HEE) programme exploring the contribution and impact of applying a health psychology approach to workforce transformation and redesign.

People Management

- [Changes to the NMC's English language requirements](#) **NHS Employers**

The Nursing and Midwifery Council will begin to implement its new English language requirements.

- [Support for forcibly displaced professionals to join the register](#) **NMC**

The NMC have published a new policy to support forcibly displaced people to safely join its register.

- [Proposed changes to the NHS Pension Scheme to attract and retain staff](#) **NHS Employers**

NHS Employers have responded to the proposals to introduce more flexibility on retirement and address pension tax issues caused by rapidly rising inflation.

- [Improving staff experience and staff engagement at QEH \(case study\)](#) **NHS Employers**

Learn how one trust has applied staff engagement techniques as part of its continuous improvement programme.

Finance

- [Spending on public services: the biggest bird catches the worm?](#)

Nuffield Trust

This blog describes how health usually fares better when revenue is allocated across different public services in the UK, and how this is particularly the case in Northern Ireland where upward pressure on health spending is likely to continue.

Communication

- [How can we improve communication with LGBT+ people in healthcare settings?](#) **NIHR**



Recommendations from research could improve communication between clinicians and people who are lesbian, gay, bisexual, and transgender (LGBT+).

Annual Reports & Statistics

- [Urgent and Emergency Care Daily Situation Reports 2022-23](#)

Acknowledgements: This bulletin has been reproduced from the online Current Awareness Service for Health.

Contact Us:

The Patricia Bowen Library & Knowledge Service
West Middlesex Hospital
Tel: 0208 321 5968
Email: chelwest.library.infoservice@nhs.net

Register for OpenAthens to access e-resources:
<https://openathens.nice.org.uk/>

Health Management Update

Please visit our [Health Management Update](#) to find out books and journals available in the Library

Disclaimer: This Bulletin is for information only. The Library Staff are not responsible for the content of references. This list is a selection of the articles available and is not intended to be exhaustive.