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# HEALTH MANAGEMENT BULLETIN

## 19<sup>th</sup> January 2023

### Quality and Safety

- [2023/24 NHS priorities and operational planning guidance: what you need to know](#) **NHS Confederation**  
Overview and analysis of NHS England's operational planning guidance and priorities for the service in 2023/24.
- [Supporting NHS staff involved in patient safety investigations](#) **HSIB**  
In this blog, Matthew Wain highlights how NHS organisations can support staff with patient safety investigations, and more generally, in the face of increased pressure.
- [Gender identity ideology in the NHS](#) **Policy Exchange**  
A new report by Policy Exchange exposes a letter written by North Bristol NHS Trust that states that it will not guarantee same-sex intimate care for patients, putting staff preferences above the needs of patients.
- [The health policy year in review 2022](#) **King's Fund**  
This blog looks back at 2022 in terms of health policy.
- [The impact of reorganising NHS services on patient safety](#) **HSIB**  
Scott Hislop, Principal National Investigator, looks at the challenges faces by the NHS when flexing to meet demands and how to mitigate potential risks to patient safety.
- [Use of oxygen cylinders where patients do not have access to medical gas pipeline systems](#) **NHSE**  
A National Patient Safety Alert has been issued by the NHS England National Patient Safety Team on the safe use of oxygen cylinders where patients in hospital do not have access to medical gas pipeline systems.
- [National survey shows decline in positive maternity experiences](#) **CQC**  
Findings from a survey of more than 20,900 women who gave birth in February 2022 show fewer reporting positively about their experience of maternity care, with a notable decline in the number able to get help from staff when they needed it, compared to five years ago.
- [Maternity survey 2022](#) **CQC**  
This survey looked at the experiences of women and other pregnant people who had a live birth in early 2022.



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## HQIP reports:

- [Drawing breath \(NACAP\)](#)
- [National Oesophago-Gastric Cancer Audit \(NOGCA\)](#)
- [National Prostate Cancer Audit \(NPCA\)](#)
- [National Bowel Cancer Audit \(NBOCA\)](#)
  
- [New opportunities for risk management](#) **HSIB**  
HSIB Intelligence Analyst, Jonathan Back, blogs about the opportunities the healthcare system has to adopt a proactive risk management approach to improve patient safety.
  
- [The importance of equipment design in patient safety](#) **HSIB**  
Laura Pickup blogs about equipment design in healthcare and asks whether NHS staff should be held accountable for the use of devices and equipment leading to patient safety events.
  
- [Running on empty: the reality of nursing in A&E](#) **Health Foundation**  
Heather Wilson reflects on the unrelenting pressures facing nurses at the moment.
  
- [Emergency healthcare: a national emergency](#) **House of Lords PSC**  
Access to emergency healthcare is in crisis; the current position is a national emergency. The Government should respond with an emergency approach and take steps to remedy the situation in the longer term. This is the conclusion of a report by the Public Services Committee.

## Service Improvement/Redesign

- [Clarifying cloud demands for integrated care](#) **UK Authority**  
Cloud technologies offer new ways of working and innovation but cutting through the complexity will be key to underpinning the integration of health and care, says James Henigan, managing director of SCC Hyperscale and SCC Cyber.
  
- [Guidance on developing the joint forward plan](#) **NHSE**  
This guidance supports integrated care boards (ICBs) and their partner NHS trusts and foundation trusts to develop their first 5-year joint forward plans (JFPs) with system partners.
  
- [How will the NHS cope if social care fails?](#) **Independent Nurse**  
What is happening to the social care workforce, and how can we solve it?



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- [Accountability and autonomy in the NHS in England: priorities for the Hewitt review](#) **NHS Confederation**  
Sir Chris Ham reflects on progress made against his recommendations on the conditions ICSs need to succeed and on next steps for the Hewitt review.
  - [An improvement framework to reduce community musculoskeletal waits while delivering best outcomes and experience](#) **NHSE**  
This framework aims to support integrated care systems (ICSs) to reduce commissioned community MSK waiting times while delivering best outcomes and experience for patients. It includes defining principles, recommended actions across primary, community and secondary care and further resources.
  - [Our urgent care system needs long-term rehabilitation to meet patients' needs](#) **Nuffield Trust**  
With the NHS under relentless pressure this winter and as records keep getting broken for all the wrong reasons, Helen Buckingham takes a closer look at why hospitals are so full, and emphasises the importance of supporting and helping the health service's staff.
  - [Joint vision for a high-quality and sustainable health and care system](#) **NHS Confederation**  
Long-term solutions to make the health and care system resilient, preventative and promoting independence.
  - [Integrated care strategy, health and wellbeing board and joint forward plan guidance: what you need to know](#) **NHS Confederation**  
A summary of DHSC and NHSE guidance on integrated care strategy development, HWBs and partnership working, and the joint forward plan.

## Training and Development

- [Funding confirmed for first 200 apprentices to train as doctors](#) **HEE**  
Funding has been confirmed for the first 200 apprentices to train as doctors over the next two years, Health Education England (HEE) can announce today – marking an important step towards making careers in medicine more accessible.
- [More doctors joining the NHS as nearly 900 additional specialty training posts](#) **HEE**  
Nearly 900 additional medical specialty training posts have been created for this year, Health Education England (HEE) can announce today – including more than 500 in the key areas of mental health and cancer treatment.



- [National Breast Imaging Academy training programmes will save lives and deliver millions in health savings](#) **HEE**

By addressing significant breast imaging workforce shortages, the National Breast Imaging Academy (NBIA) is helping to deliver improved outcomes for patients and to save the health economy £50m over 10 years, according to an independent evaluation report.

## Research and Innovation

- [Efficiency and Productivity Gains of Robotic Surgery: The Case of the English National Health Service](#) **SSRN**

This paper examines the effect of new medical technology (robotic surgery) on efficiency gains and productivity changes for surgical treatment in patients with prostate cancer.

- [Artificial intelligence revolutionising NHS stroke care](#) **DHSC**

Use of cutting-edge AI technology is associated with a tripling of the number of patients recovering and able to perform daily activities from 16% to 48%.

- [East Midlands Imaging Network launches clinical decision support with MedCurrent and iRefer](#) **HTN**

The East Midlands Imaging Network (EMRAD) has launched a clinical decision support software solution in partnership with MedCurrent and iRefer.

- [Maternity research project gears up for launch](#) **NHE**

A new maternity research initiative is set to launch next week with an online event that clinicians hope will kickstart the development of a network of different voices that will subsequently inform and advise the progression of the project.

- [Better recognition for research participants: what society should learn from covid-19](#) **BMJ**

Stephanie Kraft and colleagues argue that doing more to acknowledge the important role of research participants could help recruitment.

- [Guidelines for virtual home assessment tools](#) **NIHR**

Virtual home assessments could reduce the need for in-person visits. New guidelines could help people develop and use the tools they need to carry out these assessments.



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## Finance

- [Hard times: the latest chapter in the story of local government public health spending](#) **King's Fund**

This blog explores how much did local government spend on local health in 2021/22, and what it was spent on.

- [Oral statement on new discharge funding and NHS winter pressures](#) **DHSC**

The Secretary of State for Health and Social Care, Steve Barclay, updated Parliament on what the government is doing to help the NHS deal with immediate winter pressures.

- [Consultation on 2023/25 NHS payment scheme and standard contract](#) **NHS Providers**

This consultation on proposals for the 2023/25 NHS Payment Scheme runs until midnight at the end of 27 January 2023.

- [Discharge funding to address unprecedented NHS parliamentary briefing](#) **NHS Confederation**

Ahead of an anticipated statement in the House of Commons from the Secretary of State for Health and Social Care, we briefed MPs on NHS leaders views.

## People Management

- [Damning survey results reveal scale of junior doctors' hardship](#) **BMA**

The shocking figures strengthen the case for pay restoration and explain why strikes could be the only option left.

- [6 key questions to help shape diversity and inclusion plans in 2023](#) **King's Fund**

Dana James-Edwards shares the six questions which help her to develop diversity and inclusion plans and critically assess them.

- [Defying the Odds to Create Workforce Joy and Well-Being](#) **IHI**

At a time when we often hear that burnout is increasing in the global health care workforce, there are cases worth noting that demonstrate this is not inevitable.

- [Half of NHS trusts providing or planning food banks for staff](#) **Guardian**



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More than half of NHS trusts and health boards are either providing or planning food banks for staff, new research suggests, as the cost of living soars.

- [Growing occupational health and wellbeing strategy](#) **NHS Employers**  
Growing Occupational Health and Wellbeing Together forms part of 2023/24 NHS priorities and operational planning guidance.
- [Supporting staff to stay well \(case study\)](#) **NHS Employers**  
A case study exploring how Dartford and Gravesham NHS Trust streamlined the approach to health and wellbeing to support staff to stay well.
- [Growing occupational health and wellbeing together: our roadmap for the future](#) **NHSE**  
This strategy represents a collaborative direction of travel for our entire healthcare system to fully realise the value that our occupational health and wellbeing professional services contribute to our NHS
- [Brexit, Covid and the UK's reliance on international recruitment](#) **Nuffield Trust**  
In this blog Professor James Buchan focuses on the largest professional labour market, which is nurses, and argues that the UK must get smarter and safer in how it uses international recruitment.
- [Using the NHS Health and Wellbeing Framework successfully](#) **NHSE**  
This report is designed to share learning with others who are considering using the HWB Framework in their healthcare settings, to improve the health and wellbeing of their workforce and create a culture of wellbeing.

## Leadership

- [Digital apps and reducing ethnic health inequalities: driving progress through digital, design, and organisational transformation](#) **NHS Race & Health Observatory**  
This report call on the NHS to reform how it collects and uses data provided by users of digital apps to help tackle health inequalities surrounding ethnicity.

## Information Management

- [Assessing the burden of clinical documentation](#) **Nuance**



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This report provides insights into the challenges associated with clinical documentation as perceived by almost 1,000 Doctors, Nurses, and Allied Health Professionals in NHS hospital trusts.

## Annual Reports & Statistics

- [Monthly mortality analysis, England and Wales: November 2022](#)
- [Seasonal influenza and Covid-19 vaccine uptake amongst frontline healthcare workers \(HCWs\): provisional monthly data from 1 September 2022 to 30 November 2022](#)
- [Weekly all-cause mortality surveillance \(week 51 report, up to week 47 data\)](#)
- [Deaths registered weekly in England and Wales, provisional: week ending 23 December 2022](#)
- [Group A streptococcal infections: fifth update on seasonal activity in England](#)
- [NHS injury costs recovery scheme: amounts collected April 2022 to March 2023](#)
- [NHS sickness absence rates: August 2022](#)
- [NHS staff earnings estimates: September 2022](#)
- [NHS workforce statistics: September 2022](#)
- [Deaths registered weekly in England and Wales, provisional: week ending 30 December 2022](#)
- [Excess mortality in England and English regions](#)
- [Integrated Care Board, Sub Integrated Care Board and commissioning region data: performance October, provisional November 2022](#)
- [Provisional accident and emergency quality indicators for England: November 2022, by provider](#)

## Bulletins

- [Emergency department bulletin: 30 December 2022 week 51](#)
- [New medicine news December 2022](#)
- [Provisional monthly Hospital Episode Statistics for admitted patient care, outpatient and accident and emergency data: April 2022 - November 2022](#)
- [Summary Hospital-level Mortality Indicator, deaths associated with hospitalisation: England, September 2021 - August 2022](#)
- [Segment tool: January 2023 data update \(health inequalities\)](#)
- [A&E attendances and emergency admissions data: December 2022](#)
- [Cancer waiting times: November 2022](#)
- [Deaths registered weekly in England and Wales, provisional: week ending 6 January 2023](#)
- [Diagnostic waiting times and activity statistics: November 2022](#)
- [Integrated urgent care \(including NHS 111\) data, November 2022 \(official statistics\) and December 2022](#)





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- [Methods and systems used to collect ethnicity information in health administrative data sources, England: 2022](#)
  - [Mixed-sex accommodation: November 2022](#)
  - [Monthly outpatient referrals data: November 2022](#)
  - [Understanding consistency of ethnicity data recorded in health-related administrative datasets in England: 2011 to 2021](#)
  - [Census 2021 data show overall health improves since 2011](#)

**Acknowledgements:** This bulletin has been reproduced from the online Current Awareness Service for Health.

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