



HEALTH MANAGEMENT BULLETIN

18th November 2021

Quality and Safety

- **[State of caring 2021: a snapshot of unpaid care in the UK](#) Carers UK**
This report provides a snapshot of caring in 2021 by only including the responses from the 8,119 people who are currently providing care, and is the largest State of Caring survey carried out by Carers UK to date.
- **[NHS hospital bed numbers: past, present, future](#) King's Fund**
This explainer looks at data on hospital beds, explores the drivers underpinning the changes it shows, and considers whether further reductions to bed numbers are realistic.
- **[The number of hospital beds](#) King's Fund**
A shift in national policy towards providing care outside of hospital has seen a reduction in the number of hospital beds. However, more recently there has been growing concern that this has gone too far and we now don't have enough hospital beds. How has the number of hospital beds in England changed over time and how does this compare to other countries?

HQIP reports:

- **[Laparotomy seventh patient report](#)**
- **[Spotlight audit on type 2 diabetes](#)**
- **[Saving lives, improving mothers' care report](#)**
- **[National Audit of Inpatient Falls Annual report 2021](#)**
- **[The National Hip Fracture Database Report 2020](#)**
- **[Ethnic and socio-economic inequalities in NHS maternity and perinatal care for women and their babies](#)**
- **[National Vascular Registry 2021 Annual Report](#)**
- **[National Joint Registry 18th Annual Report 2021](#)**
- **[Under pressure: NHS priorities this winter](#) NHS Confederation**
How the government and national bodies can ease pressures on the frontline this winter.
- **[Landmark international study highlights need to reduce time that hip fracture patients spend in hospital in England](#) Health Foundation**
An innovative international study has used electronic medical records to compare the cost and quality of care between health care systems in 11 OECD countries, including the NHS in England.



- **[NHS waiting lists: how big is big?](#) King's Fund**
Imagine a line with 1,000 at one end and 1 billion at the other end, where does 1 million go on the scale?
- **[10 Unsustainable Pressures on the Health and Care System in England](#) RCN**
In this report the RCN has identifies ten areas that currently demonstrate unsustainable, untenable conditions within the health and care system across England. All of these are reliant on nursing.
- **[Delayed hospital handovers: impact assessment of patient harm](#) AACE**
This report focuses on a structured clinical review, undertaken to assess the potential harm patients experience as a results of extended delays in their handover between ambulance and hospital clinicians.
- **[Crowding and its Consequences](#) RCEM**
This report highlights the negative consequences of overcrowding in emergency departments.
- **[State of the Provider Sector – November 2021](#) NHS Providers**
This briefing sets out the results of the NHS annual staff survey which highlight concerns about winter and rising demand for services and staffing challenges including shortages and burnout.
- **[COVID-19 breathing equipment safety risk](#) HSIB**
This report shows that monitoring patients who need special equipment to support their breathing when they are not in a critical care unit is crucial to ensuring their safety.
- **[Working harder than ever to support patients and communities: examples from across the NHS](#) NHS Confederation**
How staff across the system are working together to deliver care under difficult circumstances.
- **[Medicines safety in NHS trusts](#) CQC**
Medicines safety is a priority for CQC and improving safety in NHS trusts is a crucial aspect of the wider medicines' safety agenda.

Service Improvement/Redesign

- **[The challenges of developing integrated care partnerships \(ICPs\): a discussion](#) NHS Confederation**
This briefing seeks to answer questions relating to developing integrated care partnerships.



- [**NHS system oversight framework segmentation**](#) **NHSE/I**
These documents outline the segmentation decisions for all integrated care systems (ICSs) and NHS trusts (including foundation trusts).
- [**Must Know: Integrated health and care - How do you know your council is doing all it can to promote integration to improve health and social care outcomes at a time of change?**](#) **LGA**
This Must Know includes examples of health and care systems that have focused on developing strong partnerships both across the system at integrated care systems (ICS) level and in place-based partnerships and updates the 2020 Must Know on integration.
- [**Professor Sir Chris Ham: My vision is that ICSs should feel different to any organisation we've had before \(audio\)**](#) **NHS Confederation**
Episode 6: Professor Sir Chris Ham on system working, NHS reform, staff wellbeing and what lies ahead for health and social care.
- [**ICS Network Progress Report – April to October 2021**](#) **NHS Confederation**
A progress report on the work of the ICS Network.

Leadership

- [**An Introduction to Leading with Kindness and Compassion in Health and Social Care \(free course online\)**](#) **Future Learn**
Develop your understanding of how to lead with compassion and kindness within the health and social care sectors.
- [**NHS health and wellbeing strategic overview**](#) **NHS England**
This strategic overview introduces the framework and the NHS model of health and wellbeing and gives an overview of what health and wellbeing means in the NHS.
- [**System leadership: reflections on learning by doing**](#) **NHS Confederation**
Chris Ham sets out his reflections on the learning from his three years as chair of Coventry and Warwickshire ICS.

Finance

- [**The Autumn Budget and Spending Review 2021: what was announced and what does it mean for health and care spending?**](#) **King's Fund**

The October Spending Review 2021 is the first time since 2015 that multi-year budgets have been set for total health and care spending. So, where do these announcements leave health and care spending over the next three years?

- [Health spending during Covid-19: how does the UK compare?](#) **Nuffield Trust**
Sarah Reed, Laura Schlepper and John Appleby analyse how health spending has changed across different countries in response to the pandemic, and assess why the UK may have spent more comparatively.
- [More money for the NHS front line, but what about the rest?](#) **Nuffield Trust**
John Appleby and Mary Dayan show how certain health budgets are facing another financial squeeze despite seeing real-terms cuts for much of the past decade.
- [The local government finance system in England: overview and challenges](#) **NAO**
This overview sets out the nature of the local government finance system in England, the pressures it is facing, and the challenges and opportunities facing government as it reforms the system.

People Management

- [Attracting, supporting and retaining a diverse NHS workforce](#) **Nuffield Trust**
This report examines the representation of under-served groups and provides recommendations for change as the NHS strives to become an exemplar of equality, diversity and inclusion.
- [Making vaccination a condition of deployment in health and wider social care sector: government response to public consultation](#) **DHSC**
The government response to the public consultation on making the Covid-19 vaccination a condition of deployment in the health and social care sector.
- [Improving diversity in recruitment practices in the NHS](#) **NHS Employers**
A summary of key findings from the report Attracting Supporting and Retaining a Diverse NHS Workforce, with actions for employers.
- [Code of Practice for international recruitment](#) **NHS Employers**
Ensuring ethical international recruitment practices operate within health and care through adherence to the WHO Code of Practice.
- [Code of Practice for International Recruitment: a quick guide](#) **NHS Employers**



A quick guide to support your understanding of the UK Code of Practice

- **[Workforce Redesign](#) NHS Employers**
Find out what workforce redesign is and how it can support you to develop and retain your existing workforce.
- **[Understanding disability infographic](#) NHS Employers**
Access our infographic to understand what a disability is and learn how organisations and managers can support disability in the workplace.
- **[Using reward to support financial wellbeing](#) NHS Employers**
All staff can have money worries at various times throughout their career, this article gives useful tips and resources to support staff.
- **[Recruiting, retaining and sustaining the NHS workforce](#) NHS Providers**
This report aims to collate best practice examples in these areas, identifying the common enablers and obstacles so that other organisations can consider this in their own work. It also gives an overview of the national context behind initiatives to recruit, retain, and sustain NHS staff.

Public Health

- **[Identifying the gap: understanding the drivers of inequality in public health](#) Deloitte**
This report aims to provide insights into the historical challenges and approaches taken to tackle the problems affecting public health.
- **[Overview: narrowing the gap](#) Deloitte**
This report presents an overview of the findings of research into the views of health and care professionals and public health experts about the current challenges facing public health.
- **[Public Health Protection and Health Security Framework: outline agreement](#) HMG**
This policy paper sets out the principles and governance structure for UK-wide collaboration on health security and public health protection.
- **[Years lost: boosting life expectancy through preventative health interventions](#) ILC**
A new report launched today by the International Longevity Centre UK (ILC) finds that although G20 life expectancy has been rising, still too many years lost due to preventable causes.
- **[Office for Health Improvement and Disparities tool](#) PHE**



The Public Health Outcomes Framework sets out a vision for public health.

- [Wider Determinants of Health: November 2021 data update](#) PHE
The aim of the profile is to provide the public health system with intelligence regarding the wider determinants of health to help improve population health and reduce health inequalities.

Training and Development

- [New patient safety training materials](#) NHS Employers
Details of the new patient safety training materials to be completed by NHS employees to ensure health and care services are as safe as possible.

Annual Reports & Statistics

- [Under 16 Cancer Patient Experience Survey 2020: national and local data](#)
- [Deaths registered weekly in England and Wales, provisional: week ending 29 October 2021](#)
- [Health at a glance 2021: OECD indicators](#)
- [Provisional accident and emergency quality indicators for England: September 2021, by provider](#)
- [Provisional monthly Hospital Episode Statistics for admitted patient care, outpatient and accident and emergency data: April 2021 to September 2021](#)
- [Summary hospital-level mortality indicator: deaths associated with hospitalisation](#)

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