HEALTH MANAGEMENT BULLETIN
2nd May 2019

Quality and Safety

- **Reframing patient safety** Betsy Lehman Center
  The Betsy Lehman Center is partnering with Frameworks Institute to change the public perception of patient safety.

- **Lessons from Mid-Staffordshire scandal being lost as NHS staffing levels are ‘putting patients’ lives at risk’** NHE
  One in four NHS wards routinely operate with staffing levels so low they threaten patient safety, researchers have warned.

- **What does the NHS England review of waiting times mean for accident and emergency departments?** King’s Fund
  Siva Anadaciva, policy analyst at the King’s Fund outlines the issues for the standards that have been proposed for accident and emergency departments.

- **New advice seeks to prevent parent/doctor conflict in paediatrics** RCPCH
  The Royal College of Paediatrics and Child Health has issued an advice document on the prevention and management of conflict in paediatric practice.

- **Social Care 360** King’s Fund
  This review outlines and analyses 20 key trends in adult social care in England over recent years.

- **Emergency Care update** Nuffield Trust
  Jessica Morris, Research Analyst at the Nuffield Trust looks at trends in the quality of emergency care.

- **How do you measure respect in end of life care?** IHI
  The failure to respect patients’ wishes regarding end-of-life care can lead to harm.

- **Opt-out organ donation: organs and tissues excluded from the new system – consultation** DHSC
  This consultation seeks views on the organs and tissues that should be excluded from the new ‘opt-out’ system.

- **Health service output has increased faster than nurse numbers this decade** Health Foundation
  Since 2010/11 the number of nurses had risen by 1%, but health service activity has increased by 23%.

- **Fixing the care crisis** Centre for Policy Studies
  This report puts forward a comprehensive proposal for funding social care.
- **Transitions to adulthood: the case for a cross-departmental taskforce**  
  *The Children’s Society*  
  This report outlines steps that government departments and other agencies should take to improve transitions for young people with complex issues.

- **Service specification for spinal cord injury services for adults and children**  
  *NHS England*  
  This service specification covers the provision of spinal cord injury services for adults and children.

**Service Improvement/Redesign**

- **Digital tool to help reduce avoidable lengthy stays in hospital**  
  *NHS England*  
  A new digital portal is being introduced by the NHS and councils which allows health and social care staff to see how many vacancies there are in local care home.

**NIHR Signals**

- **Getting hospital patients up and moving shortens stay and improves fitness**
- **Switching to oral antibiotics early for bone and joint infections gave similar results to continuing intravenous therapy**
- **New insights into how ethnicity and culture affect maternal mental health**
- **Keyhole surgery may be better than physiotherapy for hip impingement**
- **Treating asymptomatic MRSA on discharge from hospital reduces risk of later infection**
- **Better care of deteriorating patients has reduced US mortality after surgery**
- **Intravenous magnesium can reduce shivering in patients after surgery**

**Atlas of Shared Learning:**

- **Improving clinical governance and leadership at Somerset Care Limited**
- **The CARE excellence accreditation scheme in Surrey and Borders NHS Foundation Trust**
- **The Intensive Support Team – supporting positive changes for people with learning disabilities – North Staffordshire**
- **5 tips for guiding improvement with visual data**  
  *IHI*  
  Five tips for using visual management boards to sustain improvement.

**Patient Experience**

- **Involving patients**  
  *HQIP*  
  The Healthcare Quality Improvement Partnership vision for patient and public involvement.
• **Delayed, deterred and distressed: the impact of NHS overseas charging regulations on patients and the doctors who care for them** BMA

This survey presents evidence which suggests that upfront charges for overseas visitors is deterring vulnerable groups from accessing NHS treatment.

**Research and Innovation**

• **Embracing technology in health and social care** Taxpayers Alliance

This paper outlines the potential savings in terms of staff costs and other expenditure resulting from the accelerated adoption of automation in health and social care in the UK.

• **HealthTech Connect launched** NICE

HealthTech Connect, a new online resource provided by NICE to help identify and support new health technologies as they move from inception to adoption in the UK health and care system was formally launched today (29 April).

**Leadership**

• **How can we create effective digital leaders within the NHS?** Digital Health London

Ian Pettigrew, Programme Adviser, reflects on what it takes to create successful leaders in digital transformation in the NHS.

• **Tensions and expectations: what’s our real ask of trust chief executives?** HSJ

Stephen Hart, managing director of the NHS Leadership Academy considers what we expect from NHS chief executives in the light of the Aspiring Chief Executive Programme.

• **Leaders equipped to develop high quality local health and care systems in partnership** NHSI

This short guide is the first in a series of five which aims to provide more information to those with a deeper interest in any of the five conditions that underpin Developing People Improving Care.

• **NHS leaders need guidance to navigate abundance of advice, think tanks say** Healthcare Leader

According to a report published by three think tanks NHS employers should receive should receive guidance to help them navigate the recommendations they receive on culture and leadership.

• **An exploration of how the concept of the ‘well led’ hospital trust is defined and understood by NHS staff across a range of organisational managerial levels (PhD)** Surrey Research Insight

The aim of this PhD study is to gain greater understanding of staff experience of being well led within a NHS Hospital Trust rated ‘well led’ by the Care
Quality Commission (CQC) and understand the potential contribution leaders could make to improve quality of patient care.

**Finance**

- **The task for providers in 2019/20** NHS Providers
  This report focuses on the deliverability of control totals, the efficiency challenge, and the likely impact on performance across the provider sector.

- **Did government spending cuts to social care for older people lead to an increase in emergency hospital admissions? An ecological study, England 2005–2016** BMJ Open
  This research assesses the extent to which reductions in social care spend on older people have led to increases in emergency hospital admissions.

- **Approved costing guidance 2019** NHSI

- **Improving Staff Retention: A Guide For Employers** NHS Employers
  An updated guide for improving staff retention.

- **Reducing Annual Hospital and Registered Nurse Staff Turnover—A 10-Element Onboarding Program Intervention** Sage Open Nursing
  This article outlines a turnover analysis and onboarding program performance improvement initiative used by a 187-bed community hospital in the Washington DC metropolitan area to reduce staff turnover.

- **Stress: are we coping? (includes work-related stress)** Mental Health Foundation
  This report looks at the prevalence of stress in the UK and its implications. It focuses on what can be done to manage and reduce stress and makes recommendations for the government to create a stress-free UK.

- **Six ways to close the workforce gap** health Foundation
  Ben Gershlick, senior economics analyst identifies six ways in which to tackle the workforce crisis in health and social care.

**Annual Reports & Statistics**

- **Direct access audiology waiting times** – February 2019
- **Learning disability services monthly statistics provisional statistics**
- **Breastfeeding at 6 to 8 weeks after birth** – quarter 3, October to December 2018
- **National Reporting and Learning System (NRLS)** – April 2018 to March 2019
- **National quarterly report of tuberculosis in England** - quarter 1, 2019 provisional data
- **NHS Sickness Absence Rates** - October to December 2018
- **NHS Workforce Statistics** - January 2019
- **Healthcare Workforce Statistics**- September 2018
- **Maternity Services Monthly Statistics** - January 2019
• **Diagnostic Imaging Dataset** - December 2018
• **Statistics on NHS Stop Smoking Services in England** - April 2018 to December 2018
• **Healthcare expenditure: UK health accounts, 2017**
• **Cancer registration statistics, England: 2017**
• **Recorded dementia diagnoses** – March 2019
• **Deaths registered by area in England and Wales, monthly provisional** – March 2019
• **Quarterly suicide deaths in England, provisional**
• **Never Events** – April 2018-March 2019
• **Measuring socioeconomic inequalities in avoidable mortality in England and Wales: 2001 to 2017**
• **Dementia assessment and referral** – February 2019
• **Recorded dementia diagnoses** – March 2019

**Bulletins**

• **SCIELine Bulletin** – 12 April 2019
• **NHS Workforce Bulletin** – 15 April 2019
• **Drug Safety Update** – April 2019
• **NHS Improvement Provider bulletin** – 17 April 2019
• **Safe Anaesthesia Liaison Group Patient Safety Update** – April 2019
• **NICE News** – April 2019
• **NHS Improvement Provider bulletin** – 24 April 2019
• **NHS Improvement Provider bulletin** – 1 May 2019
• **Costing newsletter** – 1st May 2019
• **NHS Workforce Bulletin** – 29 April 2019

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